

No. AGM2026

March 26, 2026

Re: Invitation to the 2026 Annual General Meeting of Shareholders

Attention: Shareholders of Proud Real Estate Public Company Limited

The Board of Directors of Proud Real Estate Public Company Limited (the "Company") at its meeting held on February 25, 2026, resolved to convene the 2026 Annual General Meeting of Shareholders on April 23, 2026, at 14:00 hours, through electronic media (E-AGM) only. Shareholders will not be required to attend the meeting in person at the designated location. In this regard, the meeting will be held in accordance with the applicable legal requirements, procedures, and conditions, for the purpose of considering matters as outlined in the following agenda.

- Agenda 1 To acknowledge the Minutes of the 2025 Annual General Meeting of Shareholders
- Agenda 2 To acknowledge the report of Board of Directors and operating results for the year ended December 31, 2025
- Agenda 3 To consider and approve the financial statements for the year ended December 31, 2025
- Agenda 4 To consider and approve the allocation of the net profit as a legal reserve and dividend payment
- Agenda 5 To consider and approve the election of directors in replacement of those retiring by rotation
- Agenda 6 To consider and approve the determination of the directors' remuneration for the year 2026
- Agenda 7 To consider and approve the appointment of auditors and the determination of their remuneration for the year 2026
- Agenda 8 To consider any other matters (if any)

The Company hereby invite shareholders to attend the 2026 Annual General Meeting of Shareholders on April 23, 2026, at 14:00 hours, which will be conducted via electronic media (E-AGM). The agenda for the meeting is as outlined above. The Company has determined the list of shareholders entitled to attend the 2026 Annual General Meeting as of March 11, 2026. The Company has also invited representatives from the legal advisory firm to act as vote inspectors and

PROUD REAL ESTATE PUBLIC COMPANY LIMITED



ensure that the meeting is conducted transparently, in accordance with the law, the Company's regulations, and good corporate governance principles.

Sincerely yours,

A handwritten signature in blue ink, appearing to read "Pumipat".

(Mr. Pumipat Sinacharoen)

Chief Executive Officer

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

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