

No. AGM2026

March 26, 2026

Re: Invitation to the 2026 Annual General Meeting of Shareholders

Attention: Shareholders of Proud Real Estate Public Company Limited

- Enclosure:
1. Copy of the Minutes of the 2025 Annual General Meeting of Shareholders
 2. Annual Report for 2025 and Financial Statements for 2025 in QR Code format and how to use the QR Code
 3. Information on the nominated individuals for the appointment as directors to replace those who retired by rotation (Supporting document for Agenda 5)
 4. Information of independent directors for the proxy of shareholders and qualifications of independent directors
 5. Profile of the proposed auditors for the year 2026 (Supporting document for Agenda 7)
 6. Company's Articles of Association related to the shareholders' meeting
 7. Documents and evidences required for registration, instructions for proxy voting, registration process, voting procedures, and the method of vote counting via electronic media
 8. Proxy forms A, B, and C
 9. User manual for the electronic meeting system
 10. Procedure for submitting questions in advance regarding the shareholders' meeting
 11. Personal data processing form for shareholders

The Board of Directors of Proud Real Estate Public Company Limited (the "Company") at its meeting held on February 25, 2026, resolved to convene the 2026 Annual General Meeting of Shareholders on April 23, 2026, at 14:00 hours, through electronic media (E-AGM) only. Shareholders will not be required to attend the meeting in person at the designated location. In this regard, the meeting will be held in accordance with the applicable legal requirements, procedures, and conditions, for the purpose of considering matters as outlined in the following agenda.

Agenda 1 To acknowledge the Minutes of the 2025 Annual General Meeting of Shareholders

Purpose and Reason: To enable shareholders to consider and acknowledge the Minutes of the 2025 Annual General Meeting of Shareholders, held on April 23, 2025, the

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Company has duly prepared and submitted the Minutes to the Stock Exchange of Thailand ("SET") and the Department of Business Development, Ministry of Commerce, in accordance with the relevant legal requirements. Additionally, the report has been made publicly available on the Company's website. The details of the report are set forth in Enclosure 1, which has been provided to all shareholders along with this invitation letter.

Board's Opinion: The Board of Directors has reviewed and determined that the Minutes of the 2025 Annual General Meeting of Shareholders, held on April 23, 2025, have been recorded accurately in accordance with the resolutions passed at the meeting. Therefore, the Board proposes that the shareholders acknowledge the Minutes of the meeting.

Resolution: As this is an agenda item for acknowledgement, no voting shall take place.

Agenda 2 To acknowledge the report of Board of Directors and operating results for the year ended December 31, 2025

Purpose and Reason: In accordance with the Company's Articles of Association (AOA) Article 35 (1), which requires the Annual General Meeting of Shareholders to consider the report of Board of Directors and operating results over the past year, the Company has summarized its performance and significant changes that occurred during the year 2025. The details are provided in the Annual Report for the 2025 (E-One Report), available in QR Code format (Enclosure 2).

Board's Opinion: The Board of Directors deemed it appropriate to the report of the Board of Directors regarding the Company's performance for the year 2025 to the shareholders for acknowledgment.

Resolution: As this is an agenda item for acknowledgment, no voting shall take place.

Agenda 3 To consider and approve the financial statements for the year ended December 31, 2025

Purpose and Reason: In accordance with Section 112 of the Public Limited Companies Act B.E. 2535 (as amended) and the Company's Articles of Association, Article 38, which requires the Board of Directors to prepare the financial statements and profit and loss accounts as of the end of the Company's fiscal year for submission to the Annual General Meeting of Shareholders for approval, the Board must

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ensure that the auditor completes the audit prior to presenting the financial statements to the shareholders. The Company has prepared the financial statements for the year ended December 31, 2025, which have been audited and certified by the Company's authorized auditor, EY Office Limited. The Audit Committee and the Board of Directors have reviewed the financial statements and determined that they comply with the financial reporting standards. The details of the financial statements are provided in QR Code format (Enclosure 2).

Board's Opinion: The Board of Directors deemed it appropriate to present the financial statements for the year ended December 31, 2025, which have been audited and certified by the Company's authorized auditor, EY Office Limited, and have been endorsed by both the Audit Committee and the Board of Directors, for approval by the shareholders.

Resolution: This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.

Agenda 4 To consider and approve the allocation of the net profit as a legal reserve and dividend payment

Purpose and Reason: In accordance with Section 115 and 116 of the Public Limited Companies Act B.E. 2535 (as amended) and the Company's Articles of Association, Article 40 and 41, which stipulate that the 1) dividends can only be paid from company profits and prohibits payment if there are accumulated losses. The dividend payment must be approved by the shareholder meeting and 2) the company must allocate no less than 5% of the annual net profit, after deducting any accumulated losses (if any), to legal reserves until the reserve reaches no less than 10% of the registered capital.

The Company has a policy to pay dividends at a rate of no less than 40% of net profit, with a primary focus on shareholder returns. Dividends will be paid in any year the company generates a profit after taxes, legal reserves, and other necessary reserves—provided there are no accumulated losses and the funds are sufficient for future business.

With the overall operating results and financial position, the Company recorded a net profit of 167,829,930 Baht for the fiscal year 2025. After

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allocating 5,753,034 Baht to the legal reserves, the Company therefore proposes a dividend payment of 0.09 Baht per share. This represents 50% of the net profit as per the consolidated financial statements, which is in accordance with the Company's dividend policy. The details are as follows:

Dividend Payment Details	Year 2025 (Proposed)	Year 2024
Legal reserves (Baht)	5,753,034	5,366,696
Consolidated net profit (Baht)	167,829,930	56,620,027
Shares	974,014,010	974,014,010
Earnings per share (Baht/Share)	0.17	0.06
Dividend per share (Baht/Share)	0.09	-
Total dividend payment (Baht)	83,914,965	-
Payout ratio (Percent)	50.00	-

The Company will pay dividends only to the shareholders whose names appear in the shareholders' register on the Record Date, April 30, 2026. (The Stock Exchange of Thailand will post the XD (Excluding Dividend) sign on April 29, 2026). The dividend payment is scheduled to be made on May 18, 2026.

Board's Opinion:

The Board of Directors deemed it appropriate to propose that the Shareholders' Meeting consider and approve the allocation of 5,753,034 Baht from the 2025 net profit to the legal reserves. Furthermore, the Board proposed the approval of a dividend payment for the 2025 operating results at the rate of 0.09 Baht per share, totaling 83,914,965 Baht. This represents 50% of the net profit for the year 2025 based on the consolidated financial statements, which is in accordance with the Company's dividend policy.

Resolution:

This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.

Agenda 5 To consider and approve the election of directors in replacement of those retiring by rotation

Purpose and Reason:

In accordance with Section 71 of the Public Limited Companies Act B.E. 2535 (as amended) and the Company's Articles of Association, Article 16, it is stipulated that one-third of the total number of directors must retire by

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rotation at the Annual General Meeting of Shareholders. If the number of directors cannot be evenly divided by three, the number of directors to retire by rotation shall be the number closest to one-third. The directors who retire by rotation may be re-elected to serve another term. At the 2026 Annual General Meeting of Shareholders, there are four directors who are due to retire by rotation, as follows:

1. Mr. Pitak Pruittisarikorn Director
Vice Chairman of the Board of Directors
And Chairman of the Executive Committee
2. Ms. Anchalee Bunsongsikul Independent Director
(Served as an Independent Director
for 6 years)
Member of the Audit Committee
And member of the Risk Management
Committee
3. Mr. Anucha Sihanatkathakul Director
Member of the of the Nomination
and Remuneration Committee
4. Mr. Pasu Liptapanlop Director
Member of the of the Nomination
and Remuneration Committee
and Vice Chairman of the Executive
Committee

The Nomination and Remuneration Committee (without participation by directors having interests therein) has reviewed and scrutinized the qualifications of the four directors and is of the opinion that all four individuals meet the qualifications required by the Public Limited Companies Act and do not possess any disqualifying characteristics under the guidelines of the Securities and Exchange Commission. Furthermore, these individuals possess the knowledge, abilities, and experience that will be beneficial to the Company's operations.

Furthermore, the Board of Directors has considered and is of the opinion that the individuals nominated to serve as Independent Directors possess

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the qualifications in accordance with the relevant laws and requirements pertaining to independent directors. These nominees are capable of expressing their opinions independently and in compliance with the relevant criteria. Therefore, the Board of Directors resolved to propose that the Shareholders' Meeting consider and approve the re-election of all four directors to serve for another term.

The details of the individuals nominated to replace the directors retiring by rotation are provided in Enclosure 3.

In accordance with good corporate governance principles, the Company has offered shareholders the opportunity to nominate qualified individuals for consideration as directors in advance. The nomination period was from October 1, 2025, to December 31, 2025, with the relevant criteria and submission channels disclosed on the Company's website. During this period, no shareholders submitted nominations for individuals.

Board's Opinion:

The Board of Directors (without participation by directors having interests therein) deemed it appropriate to propose that the shareholders approve the re-election of the four directors who are retiring by rotation, to continue serving for another term. The proposal for the re-election of these directors has been thoroughly reviewed and vetted by the Nomination and Remuneration Committee and has been endorsed by the Board of Directors.

Resolution:

This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.

Agenda 6 To consider and approve the determination of the directors' remuneration for the year 2026

Purpose and Reason:

In accordance with Section 90 of the Public Limited Companies Act B.E. 2535 (as amended), it is stipulated that the payment of directors' remuneration shall be in accordance with the resolution of the Shareholders' Meeting. The Nomination and Remuneration Committee has carefully reviewed and vetted the remuneration for the Board of Directors and its sub-committees. The criteria for determining the proposed remuneration include the company's operating results and business size, duties and responsibilities of the Board of Directors and sub-committees, as well as a benchmark

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comparison with other companies in the same industry. Therefore, it is deemed appropriate to propose the directors' remuneration for the year 2026 as follows:

- 1) Monthly remuneration and meeting allowance for the year 2026, which remains at the same rate as the previous year, with details as follows:

Unit : Baht

Meeting	Monthly Remuneration	Meeting Allowance 2026 (Proposed)	Meeting Allowance 2025
Board of Directors			
1. Chairman	-	30,000	30,000
2. Director	-	25,000	25,000
Audit Committee			
1. Chairman	-	30,000	30,000
2. Director	-	25,000	25,000
Nomination and Remuneration Committee			
1. Chairman	-	30,000	30,000
2. Director	-	25,000	25,000
Risk Management Committee			
1. Chairman	-	30,000	30,000
2. Director	-	25,000	25,000

Remarks:

The total of monthly remuneration and meeting allowance for the Board of Directors and sub-committees for the year 2026 shall not exceed 3,000,000 Baht.

- 2) Directors' bonus based on the 2025 operating results shall be at a rate of not exceeding 3,000,000 Baht, provided that such bonus shall be allocated among the directors at their discretion. In this regard, members of the Executive Committee shall not be entitled to the directors' bonus.

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The allocation of directors' bonus is determined based on the company's improved operating results and strengthened financial stability. Furthermore, it aims to enhance the overall directors' remuneration to be in alignment with industry standards and compensation rates.

3) Other benefits: – None –

The Company has disclosed Individual compensation of the Board of Directors and the types of compensation in the Company's Annual Report (E-One Report) (Enclosure 2) to ensure transparency and in accordance with the principles of good corporate governance.

Board's Opinion: The Board of Directors deemed it appropriate to propose to the shareholders for approval of the determination of directors' remuneration for the year 2026. This proposed compensation has been reviewed and scrutinized by the Nomination and Remuneration Committee and has been endorsed by the Board of Directors.

Resolution: This agenda item shall require approval by a majority of no less than two-thirds of the total votes of shareholders who attend the meeting.

Agenda 7 To consider and approve the appointment of auditors and the determination of their remuneration for the year 2026

Purpose and Reason: In accordance with Section 120 of the Public Limited Companies Act B.E. 2535 (as amended), the Annual General Meeting of Shareholders is required to appoint an auditor and determine the audit fee for the Company each year. The same auditor may be reappointed for the subsequent year.

The Audit Committee has reviewed the performance of the Company's auditor for the year 2025, along with the qualifications as per the established criteria. It has been determined that EY Office Limited conducted the audit in accordance with auditing standards, providing useful opinions for the Company. Furthermore, EY Office Limited possesses the necessary qualifications, has no relationships or interests with the Company, its subsidiaries, management, major shareholders, or any person related to them, and maintains sufficient independence to conduct the audit and express opinions on the Company's financial statements.

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Board's Opinion:

The Board of Directors deemed it appropriate to propose to the shareholders for approval of the appointment of EY Office Limited as the auditor for the Company for the year 2026, with the following list of auditors:

1. Mr. Piya Chaipruckmalakarn CPA, Registration No. 7544
(He has signed the Company's financial statements and has been appointed as the Certified Public Accountant since 2023, up to the 2025 financial statements, totaling 3 years)
2. Ms. Siriwan Suratepin CPA , Registration No. 4604
3. Ms. Natteera Pongpinitpinyo CPA, Registration No. 7362

In the event that the above-mentioned Certified Public Accountants are unable to perform their duties, EY Office Limited shall provide another Certified Public Accountant from their firm to perform the duties on their behalf.

Furthermore, the Board deemed it appropriate to propose to the shareholders for approval of the auditor remuneration for the Company for the year 2026 in the amount of 1,500,000 Baht, which remains unchanged from the previous year.

Unit : Baht

Auditor Remuneration	Year 2026 (Proposed)	Year 2025	Change (Percent)
1. Audit Fee	1,500,000	1,500,000	-
2. Non-Audit Fee	None	None	-

In addition, the Board proposes that the shareholders' meeting acknowledge the auditor remuneration for the Company's subsidiaries, amounting to 2,300,000 Baht without non-audit fees. This remains unchanged from the previous year.

Resolution:

This agenda item shall require approval by a majority vote of the shareholders present and entitled to vote at the meeting.

Agenda 8 To consider any other matters (if any)

The Company hereby invite shareholders to attend the 2026 Annual General Meeting of Shareholders on April 23, 2026, at 14:00 hours, which will be conducted via electronic media (E-AGM).

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The agenda for the meeting is as outlined above. The Company has determined the list of shareholders entitled to attend the 2026 Annual General Meeting as of March 11, 2026. The Company has also invited representatives from the legal advisory firm to act as vote inspectors and ensure that the meeting is conducted transparently, in accordance with the law, the Company's regulations, and good corporate governance principles.

For shareholders who wish to attend the meeting in person, please register in advance through the website <https://webagm.irplus.in.th> from April 9, 2026, until the end of the meeting on April 23, 2026.

On the day of the meeting, registration will open at 12:00 hours.



Registration and Meeting
Participation Guide



Application IR PLUS AGM
for Android



Application IR PLUS AGM
for iOS

Shareholders who wish to appoint a proxy may designate any individual of their choice to attend the meeting via electronic media on their behalf. Alternatively, shareholders may appoint Mr. Anuwat Maytheewibulwut, Mr. Sutep Dechruga, or Ms. Anchalee Bunsongsikul, all of whom are independent directors of the Company, to act as their proxy. The details of the independent directors for shareholder proxy appointments are provided in Enclosure 4. Shareholders are kindly requested to fill in the details and sign the proxy form (Enclosure 8), attach a certified copy of the signed documents, and send all the documents to the Company. The Company will facilitate the affixing of the stamp duty on the proxy form for shareholders.

In addition, shareholders can review the details of the invitation letter and related documents on the Company's website at www.proudrealestate.co.th. If any shareholder has questions related to the meeting agenda or inquiries related to the Company's business, they may submit their questions in advance before the meeting through the following channels:



1. Email: Comsec@proudrealestate.co.th or
2. By registered mail to:
The Company Secretary Office, Proud Real Estate Public Company Limited,
No. 548, One City Center Building, 19th Floor, Room 1902-1903,
Ploenchit Road, Lumpini, Pathum Wan District, Bangkok, 10330.

The procedure for submitting questions in advance regarding the shareholders' meeting can be found in Attachment 10.

In organizing the shareholders' meeting via electronic media, the Company will collect, use, and disclose personal information of shareholders as required by law and for the purpose of providing services to shareholders attending the meeting. Shareholders will be protected under the Company's Privacy Policy or Privacy Notice, as stated on the Company's website. Shareholders are requested to review the personal data processing form for shareholders, with details provided in Attachment 11

Sincerely yours,

A handwritten signature in blue ink, appearing to read "Pumipat".

(Mr. Pumipat Sinacharoen)

Chief Executive Officer

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

548 One City Centre Building, 19th Floor,
Ploenchit Road, Lumpini, Pathum Wan, Bangkok 10330
Tel.: 02 035 0999 Fax: 02 035 0998

Minutes of the 2025 Annual General Meeting of Shareholders via Electronic Media

Proud Real Estate Public Company Limited

April 23, 2025, at 10:00 hours

Date, Time, and Location

Wednesday, April 23, 2025 at 10:00 hours via Electronic Media (E-AGM)

Quorum

At 10:00 hours, there were 1 shareholder attending the meeting in person via electronic media and 1 proxy holder, together with 40 shareholders who had appointed proxies to attend on their behalf. The total number of shareholders and proxies present was 42, representing 546,345,664 shares or 56.0922% of the total issued shares of the Company. This constituted a quorum in accordance with the Company's Articles of Association. Mr. Anuwat Maytheewibulwut, Chairman of the Board of Directors, acting as the Chairman of the meeting, declared the meeting open at 10:00 hours.

Board of Directors attended the meeting at the venue

- | | |
|-------------------------------|--|
| 1. Mr. Anuwat Maytheewibulwut | Independent Director, Chairman of the Board
And Chairman of the Audit Committee |
| 2. Mr. Pitak Pruittisarikorn | Vice Chairman of the Board of Directors |
| 3. Mr. Pasu Liptapanlop | Director |
| 4. Ms. Proudputh Liptapanlop | Director |
| 5. Mr. Anucha Sihanatkathakul | Director |
| 6. Ms. Anchalee Bunsongsikul | Independent Director and member of the Audit Committee |
| 7. Mr. Pumipat Sinacharoen | Director and Chief Executive Officer |

Board of Directors attended the meeting via Electronic Media

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|------------------------------|---|
| 1. Mr. Pitak Pruittisarikorn | Vice Chairman of the Board of Directors |
|------------------------------|---|

(There were 7 out of 8 directors in attendance, representing 87.5% of the total number of members of the Board of Directors.)

Attendees present at the meeting venue

- | | |
|---------------------------------|--------------------------------------|
| 1. Ms. Naruedee Koslathip | Chief Financial Officer |
| 2. Ms. Pavarisa Damrongsuntisuk | Legal Manager and Company Secretary |
| 3. Ms. Maysa Limsuwankesorn | Assistant Company Secretary |
| 4. Ms. Tanchanok Photiset | Legal Advisor, Trinity Law Co., Ltd. |

Attendees attending via Electronic Media

- | | |
|-------------------------------|--|
| 1. Mr. Piya Chaipruckmalakarn | Certified Public Accountant, EY Office Limited |
| 2. Ms. Darin Kanjana | Financial Advisor, OptAsia Capital Co., Ltd. |
| 3. Ms. Chanoknat Laipat | Financial Advisor, OptAsia Capital Co., Ltd. |

The meeting convened at 10:00 hours.

Mr. Anuwat Maytheewibulwut, Chairman of the Board of Directors, presided over the meeting (the "Chairman"). The Chairman informed the meeting that this session was conducted via electronic media in accordance with the Emergency Decree on Electronic Meetings, B.E. 2563 (2020) and the Notification of the Ministry of Digital Economy and Society regarding Standards for Electronic Conferencing Security, B.E. 2563 (2020). In this regard, the Chairman assigned Ms. Pavarisa Damrongsuntisuk, Legal Manager and Company Secretary, to act as the meeting moderator.

Ms. Pavarisa Damrongsuntisuk, Legal Manager and Company Secretary, informed the meeting of the voting and vote-counting procedures, the details of which are as follows:

Case 1: Shareholders attending in person

Upon completing the registration, shareholders may cast their votes online immediately. Shareholders can vote "Approve," "Disapprove," or "Abstain." After selecting their choice, a confirmation box will appear, and shareholders must click to confirm their vote. Votes may be amended at any time until the voting for that specific agenda item is closed.

Case 2: Shareholders attending by proxy

For shareholders who have appointed a proxy to attend and vote on their behalf, the Company will record their "Approve," "Disapprove," or "Abstain" votes in the computer system as specified by the shareholders. In the event that no shareholder expresses disapproval or abstention, it shall be deemed that the meeting approves the matter as proposed by the Chairman.

For the counting and announcement of voting results, the Company has engaged Online Asset Co., Ltd. to provide the voting system for this meeting. The system will specifically count the 'Disapprove' and 'Abstain' votes for each agenda item. These votes will then be deducted from the total number of votes present; the remaining balance shall be deemed as 'Approve' votes for that respective agenda item.

Online Asset Co., Ltd. will verify the vote counts for each item requiring a resolution, and the officers will summarize the results for the shareholders at the end of each agenda. Furthermore, the Company will re-summarize the final voting results for each agenda, which will be disclosed on the Company's website and subsequently notified to the Stock Exchange of Thailand (SET).

Shareholders wishing to inquire or express opinions may submit their questions by clicking the question mark icon provided for each agenda item. Shareholders are kindly requested to provide their full name before submitting any inquiries.

In the interest of transparency and in alignment with Good Corporate Governance policies, the Company has appointed an independent observer, Ms. Tanchanok Photiset, a legal advisor from Trinity Law Co., Ltd., to witness and verify the vote-counting process.

Subsequently, the Chairman expressed his gratitude to the shareholders for their attendance and officially declared the 2025 Annual General Meeting of Shareholders (AGM) open via electronic media. The Chairman then proceeded to conduct the meeting in accordance with the agenda items set forth in the Notice of the 2025 Annual General Meeting of Shareholders as follows:

Agenda 1 To consider and acknowledge the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025

The Chairman assigned Mr. Pumipat Sinacharoen, Chief Executive Officer (CEO), to present the details of this agenda item to the meeting.

Mr. Pumipat Sinacharoen reported to the meeting that the Extraordinary General Meeting of Shareholders No. 1/2025 was held on January 22, 2025. The Company has prepared the minutes of the said meeting and submitted a copy to the Stock Exchange of Thailand (SET) and the Ministry of Commerce within the period prescribed by law. Furthermore, the Company has disclosed the minutes on the Company's website and distributed copies to all shareholders in advance, together with the notice of this meeting.

Regarding this agenda item, the Board of Directors was of the opinion that the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025 correctly and completely recorded all significant inquiries and opinions. Therefore, the Board deemed it appropriate to propose the meeting to acknowledge the said minutes. Subsequently, the meeting was invited to express opinions or raise questions regarding this matter. However, no shareholder expressed any opinions or raised any questions.

As this agenda item was for acknowledgment only, no voting was required.

Remark For this agenda item, an additional 2 shareholders joined the meeting, representing 89,100 shares

Agenda 2 To consider and acknowledge the report of the Board of Directors regarding the Company's performance for the year 2024

The Chairman assigned Mr. Pumipat Sinacharoen, Chief Executive Officer (CEO), to present the details of this agenda item to the meeting.

Mr. Pumipat Sinacharoen reported to the meeting that, in compliance with the Company's Articles of Association requiring the Annual General Meeting of Shareholders to acknowledge the Board of Directors' report on the Company's performance for the past year, the Company has summarized its operating results and significant changes occurred during the year 2024. The details are presented in the 2024 Annual Report (Form 56-1 One Report) in QR Code format (Enclosure 2), which has been distributed to all shareholders together with the notice of this meeting.

Subsequently, **Mr. Pumipat Sinacharoen** reported the Company's operating results and significant changes for the past year. In 2024, the Company recorded total revenue of 2,268 million Baht, with a net profit of 57 million Baht. Although revenue increased compared to the previous year, the net profit declined. This was primarily because the majority of revenue was generated from the NUE CROSS KHUKOT project, which was acquired from Noble Development in mid-2023 along with the NUE DISTRICT R9 project (valued at 6,600 million Baht). The latter will gradually recognize revenue from 2024 onwards. The NUE CROSS KHUKOT project achieved 100% accumulated sales and began recognizing revenue from late 2023 through 2024, leading to a significant increase in total revenue. However, as these were not projects developed by the Company itself, the profit margins were lower than self-developed projects. This resulted in a lower net profit compared to 2023, where earnings were driven by the INTERCONTINENTAL RESIDENCES HUA HIN, a project fully developed by the Company.

Regarding the accumulated sales of each project as of the end of 2024, the NUE CROSS KHUKOT project is now sold out, with only a few units remaining for ownership transfer. For the VI ARI project, consisting of 6 single detached houses, 2 units have been sold and 1 unit has been transferred. The VEHA condominium in Hua Hin (valued at 2,289 million Baht) was 68% sold at year-end, which has since increased to 71%; revenue recognition is scheduled for the second quarter of 2025.

The NUE DISTRICT R9 project, another acquisition from Noble Development, is 97% sold, with revenue recognition having commenced this past March. Meanwhile, the ROMM CONVENT project (valued at 4,150 million Baht) achieved 67% accumulated sales at year-end, currently rising to 72%, with revenue recognition expected to begin from the second quarter of 2026 onwards.

As of the end of 2024, the Company's backlog totaled 10,935 million Baht, primarily comprising NUE DISTRICT R9 (6,400 million Baht), ROMM CONVENT (2,700 million Baht), and VEHA (1,500 million Baht). Of this total, 8,100 million Baht is expected to be recognized in 2025, which will provide a degree of revenue stability in the near future. However, as several projects are nearing sell-out, the Company's remaining inventory is relatively low. Consequently, it is necessary to plan for new project launches in 2025 to support sustained growth and future revenue.

The Company's future business plan focuses on portfolio expansion and strengthening its continuous revenue-generating capacity. Currently, the unsold inventory stands at only 2,400 million Baht, which is relatively low compared to the business scale. Consequently, the Company plans to launch three new projects in the second half of 2025, with a combined value of 9,600 million Baht, comprising: (1) a single-detached house project valued at 4,200 million Baht, with revenue recognition expected over the next three years starting from 2026; (2) a high-rise condominium in Hua Hin valued at 3,100 million Baht, intended to maintain sales momentum following the completion of the VEHA project's transfers this year; and (3) a condominium project in Phuket valued at 2,200 million Baht.

Taking into account the backlog of 10,935 million Baht as of the end of 2024, along with projected revenue from remaining transfers (such as the VEHA and ROMM CONVENT projects), the Company estimates 2025 revenue at approximately 9,400 million Baht. For 2026, revenue is projected at approximately 4,150 million Baht, primarily driven by the ROMM CONVENT project and remaining sales from previous developments. Furthermore, the Company plans to develop two additional projects during 2026–2027, with a total value of 6,600 million Baht. These will be supported by cash flow generated

from ownership transfers in late 2025, ensuring sufficient liquidity for land acquisition and new project development.

Regarding business strategy, the Company has systematically diversified its risks in terms of property types—comprising low-rise (single detached houses) and high-rise (condominiums)—as well as geographical locations, expanding from Hua Hin to Bangkok and further into Phuket this year. Additionally, the Company has broadened its customer base to include foreign investors. The ROMM CONVENT project has a foreign customer ratio of 27%, while NUE DISTRICT R9 has reached approximately 49%, and the VEHA project maintains a balanced proportion of Thai and foreign customers.

Furthermore, in 2024, the shares of Proud Real Estate Public Company Limited (PROUD) were officially transferred from the Market for Alternative Investment (mai) to the Stock Exchange of Thailand (SET). The first day of trading under the Property Development sector on the SET was August 6, 2024.

Regarding finance, the Company issued 550 million Baht in debentures in early 2025 to enhance liquidity and refinance existing debt. The issuance received a positive response from investors, reflecting confidence in the Company's business fundamentals. Since its rebranding in 2019, Proud Real Estate has expanded its project portfolio to a total value exceeding 29,000 million Baht, with 2025 expected to be another year of exponential growth.

Shareholders seeking further details regarding the Company's operations may access the Annual Report, Sustainability Report, and key corporate policies—such as the Good Corporate Governance Policy and Anti-Corruption Policy—on the Company's website. Furthermore, the Company recognizes that good corporate governance is fundamental to achieving business stability and sustainability. In 2024, the Company declared its intention to join the Thai Private Sector Collective Action Against Corruption (CAC), demonstrating a firm commitment to anti-corruption in all forms. The Board of Directors deemed it appropriate to propose that the meeting acknowledge the Board's report on the Company's 2024 operating results, as presented in all respects.

The Chairman invited the meeting to express opinions or raise questions regarding this agenda item.

Ms. Chao Nga Yao, a shareholder, inquired whether recent earthquake events had any impact on the transfer of ownership or the purchase of condominiums.

Mr. Poomipat Sinacharoen clarified regarding the inquiry that all of the Company's projects—namely NUE DISTRICT R9, ROMM CONVENT, and VEHA—did not sustain any structural damage from the aforementioned earthquake. Specifically, for the Bangkok-based projects, NUE DISTRICT R9 (where transfers commenced in March 2025) and ROMM CONVENT (currently under construction with approximately 72% sold and transfers expected in early 2026), neither project was directly affected. As for the VEHA high-rise project in Hua Hin, no vibrations were detected, and there was no impact on its construction or structural integrity. Regarding the NUE DISTRICT R9 project, which was acquired from Noble Development, only minor surface finishes were affected. The contractors have already completed the necessary touch-up work, and the structural components remain entirely unaffected. Ownership transfers are proceeding as scheduled; for instance, transfers took place on March 29—the day following the earthquake—and no customers have canceled their unit purchases as a result of the event.

Regarding customer concerns, the Company noted an increase in inquiries concerning the earthquake's impact, particularly on building safety and structural design. The Company clarified that all buildings have been constructed in accordance with the most stringent 2021 seismic design standards, and no damage affecting structural stability was sustained. For the VEHA project, scheduled for transfer in May 2025, the Company began inviting customers for unit inspections during the recent Songkran period; some units have already been accepted without any delays or cancellations.

In terms of new sales impact, the Company assessed that there might be a short-term effect on consumer sentiment, especially among Thai customers. However, the volume of project visits (walk-ins) has returned to normal levels following the Songkran holidays. The situation is expected to improve steadily, particularly for the ROMM CONVENT project, which has seen a continuous stream of visitors post-event. The Company reaffirms that none of its projects suffered structural damage, nor have there been any cancellations of unit purchases. Adherence to the highest safety standards should further instill confidence in both shareholders and customers.

As this agenda item was for acknowledgment only, no voting was required.

Remark For this agenda item, an additional 1 shareholder joined the meeting, representing 101,000 shares

Agenda 3 To consider and approve the financial statements for the year 2024, ending December 31, 2024

The Chairman assigned Mr. Pumipat Sinacharoen, Chief Executive Officer (CEO), to present the details of this agenda item to the meeting.

Mr. Pumipat Sinacharoen reported to the meeting that, following the report on operating results in the previous agenda item, the Board of Directors deemed it appropriate to propose the meeting to consider and approve the Financial Statements for the fiscal year ended December 31, 2024. These statements have been audited and signed by the Company's authorized auditor from EY Office Limited, and have been duly approved by both the Audit Committee and the Board of Directors. Subsequently, the Chairman invited the meeting to express opinions or raise questions regarding this matter.

As there were no further questions or opinions regarding this agenda item, the Chairman requested the meeting to consider and approve the proposed matter.

Resolution The meeting resolved to approve the financial statements for the year 2024, ending December 31, 2024 with the majority votes of shareholders who attended the meeting and cast their votes as follows:

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

Remark This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.

Agenda 4 To consider and approve the allocation of net profit as a legal reserve and the omission of dividend payments

The Chairman assigned Mr. Pumipat Sinacharoen, Chief Executive Officer (CEO), to present the details of this agenda item to the meeting.

Mr. Pumipat Sinacharoen reported to the meeting that, in compliance with Section 116 of the Public Limited Companies Act B.E. 2535 (including any amendments thereto) and Article 41 of the Company’s Articles of Association, the Company is required to allocate at least five (5) percent of its annual net profit, less the accumulated loss brought forward (if any), to a legal reserve fund until such fund reaches no less than ten (10) percent of the registered capital. Accordingly, the Company has allocated 5,366,696 Baht from the 2024 net profit to the legal reserve, representing no less than five (5) percent of the annual net profit.

The CEO further noted that while the Company’s performance would technically allow for a dividend payment, the Company has considered and proposed to omit the dividend payment for this year. The primary reason is to retain cash flow for future investments, sustained growth, and long-term business expansion.

The Board of Directors deemed it appropriate to propose that the meeting consider and approve the allocation of 5,366,696 Baht to the legal reserve and the omission of the dividend payment as detailed above. Subsequently, the Chairman invited the meeting to express opinions or raise questions regarding this matter.

As there were no further questions or opinions regarding this agenda item, **the Chairman** requested the meeting to consider and approve the proposed matter.

Resolution The meeting resolved to approve the allocation of net profit as a legal reserve and the omission of dividend payments with the majority votes of shareholders who attended the meeting and cast their votes as follows:

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,434,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,434,764	100.00

Remark (1) This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.

- (2) For this agenda item, 1 shareholder left the meeting, representing 101,000 shares

Agenda 5 To consider and approve the election of directors to replace those retiring by rotation

The Chairman reported to the meeting that, pursuant to Section 71 of the Public Limited Companies Act and Article 16 of the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third (1/3) of the directors must retire from office by rotation. If the number of directors is not a multiple of three, then the number nearest to one-third must retire. A retiring director is eligible for re-election. For the 2025 Annual General Meeting of Shareholders, the following three (3) directors are due to retire by rotation:

- (1) Ms. Proudpuh Liptapanlop Director, Executive Director,
and Member of the Risk Management Committee
- (2) Mr. Dan Sornmani Independent Director, Member of the Audit Committee
and Member of the Risk Management Committee
- (3) Mr. Pumipat Sinacharoen Director, Member of the Executive Committee and
Member of the Risk Management Committee

The Chairman subsequently requested the two directors, Ms. Proudpuh Liptapanlop and Mr. Pumipat Sinacharoen, to leave the meeting room until the voting process was completed. It was noted that Mr. Dan Sornmani did not attend this meeting.

The Chairman reported to the meeting that the Nomination and Remuneration Committee had thoroughly considered and screened the candidates. The Committee was of the opinion that all three (3) directors possess the full qualifications required by the Public Limited Companies Act and do not have any prohibited characteristics for directorship under the regulations of the Securities and Exchange Commission (SEC). Furthermore, these individuals possess the knowledge, expertise, and experience that will be beneficial to the Company's operations.

Regarding the candidate nominated as an Independent Director, the Committee confirmed that the person meets all legal requirements for independent directorship and is capable of expressing opinions independently in accordance with relevant regulations. Consequently, the Board of Directors resolved to propose that the meeting consider and approve the re-election of all three (3) directors to serve for another term.

In accordance with the principles of Good Corporate Governance, the Company provided an opportunity for shareholders to nominate qualified candidates for election as directors in advance, from October 4, 2024, to January 31, 2025. The nomination channels and criteria were established and disclosed on the Company's website. However, during the said period, no shareholders nominated any candidates for consideration

Resolution The meeting resolved to approve the election of directors to replace those retiring by rotation with the majority votes of shareholders who attended the meeting and cast their votes as follows:

(1) Ms. Proudputh Liptapanlop Director, Executive Director,
and Member of the Risk Management Committee

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

(2) Mr. Dan Sornmani Independent Director, Member of the Audit Committee
and Member of the Risk Management Committee

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

- (3) Mr. Pumipat Sinacharoen Director, Member of the Executive Committee and Member of the Risk Management Committee

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

- Remark** (1) This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.
- (2) For this agenda item, an additional 1 shareholder joined the meeting, representing 101,000 shares

Agenda 6 To consider and approve the increase in the number of directors and the appointment of new directors

The Chairman reported to the meeting that, in order to support the Company's business expansion, it was proposed that the meeting of shareholders consider and approve increasing the number of directors from 8 to 11. The Nomination and Remuneration Committee has considered and screened the qualifications of three (3) nominated candidates to serve as new Independent Directors, namely:

(1) Mr. Sutep Dechrugsa

Police General Sutep Dechrugsa possesses distinguished experience across various sectors, including government and diverse organizations. He has extensive expertise in police law, administrative law, and security, as well as a long-standing track record in management, particularly in regulatory compliance and strategic legal management. Such qualifications are of vital importance to the Company's administration, especially in strengthening internal corporate governance standards.

The appointment of Police General Sutep as an Independent Director will enhance strategic decision-making and ensure effective oversight. With his experience in risk management and diverse perspectives from managing both public and private sectors, his contribution will be highly beneficial to the Company's management and support sustainable growth.

(2) Mr. Thanasak Chanyapoon

Mr. Thanasak Chanyapoon possesses extensive capabilities and diverse experience in the legal field, covering business law, taxation, and capital markets, as well as property valuation and Land and Building Tax laws. With profound knowledge at an international level gained from various industries, he is well-equipped to support the Company's growth, particularly in legal risk management and the steady and sustainable development of the business.

(3) Mr. Chetawan Anuntasomboon

Mr. Chetawan Anuntasomboon has extensive experience from his long-standing tenure at the Department of Public Works and Town & Country Planning, where he served as Deputy Director-General prior to his retirement. He possesses specialized expertise in laws related to the Town Planning Act and the Building Control Act, which are directly relevant to real estate development—the Company's core business. Mr. Chetawan's capabilities and expertise will effectively strengthen the Company's operations in property development.

All three (3) candidates possess the full qualifications required by the Public Limited Companies Act and meet all criteria for Independent Directors. They do not have any prohibited characteristics for directorship under the regulations of the Securities and Exchange Commission (SEC). Furthermore, these individuals possess the knowledge, expertise, and experience that will be beneficial to the Company's operations. None of the nominees hold directorship or executive positions in other businesses that may result in a conflict of interest or are in competition with the Company. The biographies, educational backgrounds, and work experiences of the nominees are detailed in Enclosure 6, which has been distributed to all shareholders for this meeting.

Regarding this agenda item, the Board of Directors deemed it appropriate to propose that the meeting consider and approve increasing the number of directors from 8 to 11, and to appoint the three (3) nominees as new Independent Directors. This is due to their full qualifications under the Public Limited Companies Act B.E. 2535, their eligibility for independent directorship, and their valuable expertise which will support the Company's operations and future development.

Subsequently, **the Chairman** invited the meeting to express opinions or raise questions regarding this agenda item. However, no shareholders expressed any opinions or raised any questions. **The Chairman** then informed the meeting that this agenda item required approval by a majority vote of the shareholders attending the meeting and casting their votes. The voting for this item would be

conducted separately for each sub-item, namely: (1) the approval of the increase in the number of directors, and (2) the approval of the election of each individual new director. Therefore, the Chairman requested the meeting to consider and approve the proposed matters

Resolution The meeting resolved to approve the increase in the number of directors and the election of each individual new directors with the majority votes of shareholders who attended the meeting and cast their votes as follows:

- (1) The increase in the number of directors from 8 directors to 11 directors

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

- (2) The appointment of Mr. Sutep Dechrugsa as an Independent Director

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

(3) The appointment of Mr. Thanasak Chanyapoon as an Independent Director

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

(4) The appointment of Mr. Chetawan Anuntasomboon as an Independent Director

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

Remark This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.

Agenda 7 To consider and approve the determination of the directors' remuneration for the year 2025

The Chairman reported to the meeting that the Nomination and Remuneration Committee had thoroughly considered and reviewed the remuneration for the Board of Directors and Sub-committees. The criteria for the proposed remuneration included the Company's operating results, business scale, and the duties and responsibilities of the Board of Directors and Sub-committees. Furthermore, the proposed rates were benchmarked against other businesses of similar size within the same industry.

The Board deemed it appropriate to propose the 2025 directors' remuneration, featuring an increase in meeting allowances for all committees by 10,000 Baht per position from the previous year.

This adjustment is intended to align with the Company's growth and the increased responsibilities of the directors in ensuring effective management and supporting future growth. The details are as follows:

Director	Meeting Allowance Year 2024	Meeting Allowance Year 2025 (Proposed)
Board of Directors		
1. Chairman	20,000	30,000
2. Director	15,000	25,000
Audit Committee		
1. Chairman	20,000	30,000
2. Director	15,000	25,000
Nomination and Remuneration Committee		
1. Chairman	20,000	30,000
2. Director	15,000	25,000
Risk Management Committee		
1. Chairman	20,000	30,000
2. Director	15,000	25,000

Remark

- (1) The total annual remuneration budget for the Board of Directors and Sub-committees (comprising meeting allowances and bonuses) shall not exceed 3,000,000 Baht
- (2) Aside from the aforementioned remuneration details, the Board of Directors receives no other benefits or compensation.

The Board of Directors deemed it appropriate to propose that the meeting consider and approve the 2025 directors' remuneration. The proposed remuneration was thoroughly screened by the Nomination and Remuneration Committee and has been duly approved by the Board of Directors.

Subsequently, the Chairman invited the meeting to express opinions or raise questions regarding this agenda item. However, no shareholders expressed any opinions or raised any questions.

The Chairman then informed the meeting that this resolution required an affirmative vote of not less than two-thirds (2/3) of the total number of votes of the shareholders attending the meeting and having the right to vote.

Resolution The meeting resolved to approve the determination of the directors' remuneration for the year 2025 with the votes of not less than two-thirds of the total number of votes of shareholders who attend the meeting as follows:

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

Remark This agenda item shall require approval by a majority of no less than two-thirds of the total votes of shareholders who attend the meeting.

วาระที่ 8 To consider and approve the appointment of auditors and the determination of their remuneration for the year 2025

The Chairman reported to the meeting that, pursuant to Section 120 of the Public Limited Companies Act, the Annual General Meeting of Shareholders shall appoint the auditor and determine the audit fee of the company every year; a retiring auditor is eligible for re-appointment.

The Audit Committee has reviewed the 2024 performance and qualifications of the Company's auditor and is of the opinion that EY Office Limited has performed its duties in accordance with auditing standards with high efficiency and provided beneficial advice to the Company. Furthermore, the firm possesses full qualifications and maintains no relationship or interest with the Company, its subsidiaries, executives, major shareholders, or any related persons thereof, ensuring sufficient independence to audit and express opinions on the Company's financial statements.

Accordingly, it was proposed that the meeting consider and approve the appointment of auditors from EY Office Limited as the Company's auditors for the fiscal year 2025, with the list of auditors as follows:

- (1) Mr. Piya Chaipruckmalakarn CPA, Registration No. 7544
- (2) Ms. Satida Ratananurak CPA, Registration No. 4753
- (3) Mr. Samran Taengcham CPA, Registration No. 8021
- (4) Mr. Chawalit Chaluayampornbut CPA, Registration No. 8881
- (5) Mr. Somsak Chiratdhitiamphyvong CPA, Registration No. 8874

Furthermore, it was proposed to determine the 2025 audit fee for Proud Real Estate Public Company Limited at 1,500,000 Baht, and the audit fee for its nine (9) subsidiaries at 2,300,000 Baht. The total combined audit fee for the Company and its subsidiaries shall not exceed 3,800,000 Baht, excluding other out-of-pocket expenses. The audit fee for subsidiaries may be subject to adjustment should there be an increase in their business operations.

The Board of Directors deemed it appropriate to propose that the meeting consider and approve the appointment of auditors from EY Office Limited as the Company's auditors for 2025, as per the list provided above. In the event that any of the aforementioned auditors are unable to perform their duties, EY Office Limited shall be authorized to provide other certified public auditors from its firm as substitutes. Additionally, the Board proposed the approval of the 2025 audit fee for the Company and its subsidiaries at a total amount not exceeding 3,800,000 Baht, excluding other expenses, with the possibility of adjustment for subsidiaries based on their operational activities.

Subsequently, the Chairman invited the meeting to express opinions or raise questions regarding this agenda item. However, no shareholders expressed any opinions or raised any questions. The Chairman then informed the meeting that this resolution required a majority vote of the total number of votes of the shareholders attending the meeting and having the right to vote.

Resolution The meeting resolved to approve the appointment of auditors and the determination of their remuneration for the year 2025 with the majority votes of shareholders who attended the meeting and cast their votes as follows:

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

Remark This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.

Agenda 9 To consider and approve the reduction of the registered capital and the amendment of Clause 4 of the Company’s Memorandum of Association

The Chairman assigned Ms. Darin Kanjana, a Financial Advisor from OptAsia Capital Co., Ltd., to present the details of this agenda item to the meeting

Ms. Darin Kanjana reported to the meeting that, in compliance with Section 136 of the Public Limited Companies Act B.E. 2535 (including any amendments thereto), a company may increase its registered capital only after all previously issued shares have been fully sold and paid up. In cases where shares remain unsold, such shares must be those issued to support convertible debentures or warrants.

Consequently, it is necessary for the Company to reduce its registered capital by canceling 23,826,719 unsold ordinary shares. These shares remained from the allocation to existing shareholders in proportion to their shareholding, excluding those that would impose obligations under foreign laws (Preferential Public Offering: PPO), pursuant to the resolution of the Extraordinary General Meeting of Shareholders No. 1/2023, held on June 29, 2023. This will result in a reduction of the registered capital from the existing 997,840,729 Baht to 974,014,010 Baht.

The reduction of registered capital by canceling unsold ordinary shares will have no impact on the paid-up capital or the current number of shares held by shareholders. Furthermore, to remain consistent with the aforementioned capital reduction, the Company must proceed with the amendment of Clause 4 of the Memorandum of Association, as follows:

“Clause 4.	Registered Capital	974,014,010	Baht	(Nine hundred seventy-four million, fourteen thousand, and ten Baht)
	Divided into	974,014,010	Shares	(Nine hundred seventy-four million, fourteen thousand, and ten shares)
	Par Value per share	1.00	Baht	(One Baht)
	Classified into:			
	Ordinary Shares	974,014,010	Shares	(Nine hundred seventy-four million, fourteen thousand, and ten shares)
	Preferred Shares	-	Shares	(- shares)”

The Chairman invited the meeting to express opinions or raise questions regarding this agenda item. However, no shareholders expressed any opinions or raised any questions. Therefore, the Chairman requested the meeting to consider and approve the proposed matter.

Resolution The meeting resolved to approve the reduction of the registered capital and the amendment of Clause 4 of the Company’s Memorandum of Association with a majority of no less than three-fourths of the total votes of shareholders present and entitled to vote at the meeting as follows:

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

Remark This agenda item shall require approval by a majority of no less than three-fourths of the total votes of shareholders present and entitled to vote at the meeting.

Agenda 10 To consider and approve the issuance and allocation of the Warrants to Purchase Ordinary Shares of Company No. 3 (PROUD-W3) to the existing shareholders in proportion to their shareholdings

The Chairman assigned Ms. Darin Kanjana, a Financial Advisor from OptAsia Capital Co., Ltd., to present the details of this agenda item to the meeting

Ms. Darin Kanjana reported to the meeting that the Company intends to issue and allocate the Warrants to Purchase Ordinary Shares of the Company No. 3 (PROUD-W3) to the existing shareholders in proportion to their respective shareholdings (Rights Offering).

The primary objectives and necessity of this issuance are to strengthen the Company's financial position and ensure sufficient capital for current operations and future business expansion. This will enable the Company to establish a stable and sustainable revenue base in both the short and long term, while providing funds for investment in various projects to support and expand the Company's business.

A summary of the key features of the PROUD-W3 warrants is provided in Enclosure 4. The key characteristics of PROUD-W3 include: they are named and transferable warrants, which will be listed on the Stock Exchange of Thailand (SET). The warrants have a 3-year term from the issuance date with no extension upon maturity. The Company plans to issue no more than 243,503,502 units, to be allocated to existing shareholders at a ratio of 4 existing ordinary shares to 1 unit of warrant (any fractions of shares shall be rounded down)."

The Company has scheduled the Record Date to determine the list of shareholders entitled to the allocation of warrants as May 2, 2025. Any warrants remaining from the allocation will be canceled in their entirety. The warrants are to be offered to shareholders without any consideration (free of charge). However, upon exercising the warrants to purchase newly issued shares, the warrant holders must pay the Exercise Price of 2.00 Baht per share. The Exercise Ratio is set at 1 unit of warrant to 1 ordinary share, except in the event of a Rights Adjustment caused by significant dilution, such as dividend payments exceeding a specified level. The full details of the rights and adjustment conditions are stipulated in the Terms and Conditions of the Warrants, which will be distributed to all allocated shareholders.

Furthermore, the Company has stipulated that the warrants issued this time cannot be exercised during the first year following issuance. Warrant holders may exercise their rights to convert into ordinary shares during the second and third years of the warrant's term. The exercise dates are

scheduled for the last business day of each calendar quarter, and the Company will officially notify the specific exercise dates in due course. Following shareholder approval, the Company must complete the allocation within one (1) year from the approval date. The warrants will be listed on the Stock Exchange of Thailand (SET) to enhance trading liquidity, allowing holders to trade them through the exchange as usual. Thailand Securities Depository Co., Ltd. (TSD) will act as the registrar for this warrant issuance.

Once a warrant holder has expressed their intention to exercise the rights to purchase ordinary shares, such notice of exercise cannot be revoked. This provision shall take effect after the one-year period from the issuance date has elapsed. In the event of a full exercise of all warrants, the existing shareholders would experience a dilution effect of approximately 20% on both voting rights and earnings per share. However, there will be no impact on the market price of the shares (Price Dilution), as the exercise price of THB 2.00 per share is higher than the current market price.

Mr. Pumipat Sinacharoen, CEO, further reported that the Board of Directors deemed it appropriate to propose the meeting to consider and approve the issuance and offering of the Warrants to Purchase Ordinary Shares of Proud Real Estate Public Company Limited No. 3 (PROUD-W3). The offering consists of no more than 243,503,502 units, representing 25.00% of the Company's paid-up capital as of the Board of Directors' Meeting No. 4/2025 on March 12, 2025. These warrants will be allocated to existing shareholders in proportion to their respective shareholdings at no cost (0 Baht), at a ratio of 4 existing ordinary shares to 1 unit of warrant (any fractions shall be rounded down). The warrants have a 3-year term from the issuance date, with an exercise ratio of 1 unit per 1 ordinary share and an exercise price of 2.00 Baht per share (subject to rights adjustment).

The Company has scheduled the Record Date to determine the list of shareholders entitled to the allocation of warrants as May 2, 2025. However, the granting of such rights remains uncertain, as it is subject to approval from the Shareholders' Meeting.

Furthermore, the meeting was requested to consider and approve the authorization of the Board of Directors, and/or the Executive Committee, and/or the Chief Executive Officer, and/or the Senior Accounting and Finance Director, to have the power to determine and amend the criteria, conditions, and all details regarding the issuance and allocation of the warrants as deemed appropriate and within the legal framework. This includes, but is not limited to, determining the issuance date, as well as performing any necessary and appropriate actions related to the warrant issuance. Such authority extends to preparing, signing, endorsing, certifying, or delivering necessary documents, listing the warrants on the

Stock Exchange of Thailand (SET), seeking permission from relevant authorities, and appointing sub-authorized persons.

Mr. Pumipat Sinacharoen invited the meeting to express opinions or raise questions regarding this agenda item. However, no shareholders expressed any opinions or raised any questions.

The Chairman informed the meeting that this resolution required a majority vote of the shareholders attending the meeting and having the right to vote. Therefore, the Chairman requested the meeting to consider and approve the proposed matter."

Resolution The meeting resolved to approve the issuance and allocation of the Warrants to Purchase Ordinary Shares of Company No. 3 (PROUD-W3) to the existing shareholders in proportion to their shareholdings with the majority votes of shareholders who attended the meeting and cast their votes as follows:

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

Remark This agenda item shall require approval by a majority vote of the shareholders present and voting at the meeting.

Agenda 11 To consider and approve the increase of the registered capital and the amendment of Clause 4 of the Company's Memorandum of Association

The Chairman assigned Ms. Darin Kanjana, a Financial Advisor from OptAsia Capital Co., Ltd., to present the details of this agenda item to the meeting

Ms. Darin Kanjana reported to the meeting that the Company intends to increase its registered capital by 243,503,502 Baht, from the existing registered capital of 974,014,010 Baht to a new registered capital of 1,217,517,512 Baht. This will be achieved by issuing 243,503,502 new ordinary shares with a par value of 1.00 Baht per share to support the exercise of the Warrants to Purchase Ordinary Shares of Proud Real Estate Public Company Limited No. 3 (PROUD-W3).

Details concerning the capital increase are provided in the Capital Increase Report Form (F53-4) (Enclosure 3), which has been distributed to all shareholders together with the notice of this meeting.

Furthermore, to be consistent with the aforementioned capital increase, the Company must proceed with the amendment of Clause 4 of the Memorandum of Association, as follows:

“Clause 4.	Registered Capital	1,217,517,512	Baht	(One billion, two hundred seventeen million, five hundred seventeen thousand, five hundred and twelve Baht)
	Divided into	1,217,517,512	Shares	(One billion, two hundred seventeen million, five hundred seventeen thousand, five hundred and twelve shares)
	Par Value per share	1.00	Baht	(One Baht)
	Classified into:			
	Ordinary Shares	1,217,517,512	Shares	(One billion, two hundred seventeen million, five hundred seventeen thousand, five hundred and twelve shares)
	Preferred Shares	-	Shares	(- shares)”

Mr. Pumipat Sinacharoen, CEO, further reported that the Board of Directors deemed it appropriate to propose that the Shareholders' Meeting consider and approve the increase of the registered capital by 243,503,502 Baht, from the existing registered capital of 974,014,010 Baht to a new registered capital of 1,217,517,512 Baht, by issuing 243,503,502 new ordinary shares with a par value of 1.00 Baht per share.

The Board also deemed it appropriate to propose the approval of the amendment to Clause 4 of the Memorandum of Association to be consistent with the capital increase. Furthermore, it was proposed that the meeting approve the authorization of the Board of Directors and/or any person designated by the Board to have the power to take any necessary actions related to the capital increase

and the amendment of the Memorandum of Association, in accordance with the Registrar's orders, to ensure the successful completion of the registration process.

Mr. Pumipat Sinacharoen invited the meeting to express opinions or raise questions regarding this agenda item. However, no shareholders expressed any opinions or raised any questions.

Subsequently, **the Chairman** informed the meeting that this resolution required an affirmative vote of not less than three-fourths (3/4) of the total number of votes of the shareholders attending the meeting and having the right to vote. Therefore, the Chairman requested the meeting to consider and approve the proposed matter

Resolution The meeting resolved to approve the increase of the registered capital and the amendment of Clause 4 of the Company's Memorandum of Association with a majority of no less than three-fourths of the total votes of shareholders present and entitled to vote at the meeting as follows:

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

Remark This agenda item shall require approval by a majority of no less than three-fourths of the total votes of shareholders present and entitled to vote at the meeting.

Agenda 12 To consider and approve the allocation of the newly issued ordinary shares of the Company to accommodate the exercise of the Warrants to Purchase Ordinary Shares of Company No. 3 (PROUD-W3)

The Chairman assigned Ms. Darin Kanjana, a Financial Advisor from OptAsia Capital Co., Ltd., to present the details of this agenda item to the meeting

Ms. Darin Kanjana reported to the meeting that, in relation to the Company's proposal to increase its registered capital to support the exercise of the Warrants to Purchase Ordinary Shares of Proud Real Estate Public Company Limited No. 3 (PROUD-W3) for an amount not exceeding 243,503,502 shares,

as detailed in Agenda Item 11, the Shareholders' Meeting must consider and approve the allocation of such newly issued ordinary shares in accordance with the law.

Mr. Pumipat Sinacharoen, CEO, further reported that the Board of Directors deemed it appropriate to propose that the Shareholders' Meeting consider and approve the allocation of up to 243,503,502 newly issued ordinary shares, representing 25.00% of the Company's paid-up capital as of the Board of Directors' Meeting No. 4/2025 on March 12, 2025. The shares, with a par value of 1.00 Baht per share, are reserved to support the exercise of the PROUD-W3 warrants to be allocated to existing shareholders in proportion to their respective shareholdings (Rights Offering) at no cost (0 Baht), at a ratio of 4 existing ordinary shares to 1 unit of warrant (any fractions shall be rounded down). The warrants have a 3-year term from the issuance date, with an exercise ratio of 1 unit per 1 ordinary share and an exercise price of 2.00 Baht per share (subject to rights adjustment).

Mr. Pumipat Sinacharoen invited the meeting to express opinions or raise questions regarding this agenda item. However, no shareholders expressed any opinions or raised any questions.

Subsequently, **the Chairman** informed the meeting that this resolution required an affirmative vote of a majority vote of the shareholders attending the meeting and having the right to vote. Therefore, the Chairman requested the meeting to consider and approve the proposed matter.

Resolution The meeting resolved to approve the allocation of the newly issued ordinary shares of the Company to accommodate the exercise of the Warrants to Purchase Ordinary Shares of Company No. 3 (PROUD-W3) with the majority votes of shareholders who attended the meeting and cast their votes as follows:

Shareholders	Votes	Percentage of the total number of votes of the shareholders attending the meeting and casting their votes
Approved	546,535,764	100.00
Disapproved	0	0.00
Abstained	0	0.00
	546,535,764	100.00

Remark This agenda item shall require approval by a majority vote of the shareholders present and entitled to vote at the meeting.

Agenda 13 To consider any other matters (if any)

The Chairman informed the meeting that, pursuant to Section 105, Paragraph 2 of the Public Limited Companies Act, shareholders holding an aggregate number of shares of not less than one-third (1/3) of the total sold shares may request the meeting to consider matters other than those specified in the notice of the meeting.

As there were no further inquiries or matters raised by the shareholders, the Chairman expressed his gratitude to the shareholders for their time and attendance. The meeting adjourned at 10:59 hours.



(Mr. Anuwat Maytheewibulwut)
Chairman of the Board



(Ms. Pavarisa Damrongsuntisuk)
Minutes Recorder

**Annual Report 2025 and Financial Statements for 2025
in QR Code Format and How to Use the QR Code**

The Stock Exchange of Thailand, through The Thailand Securities Depository Co., Ltd. as the registrar, has developed a system to allow listed companies to send shareholder meeting documents in electronic format via QR Code. This enables shareholders to conveniently and quickly access the information. Shareholders can download the documents through the following QR Code.

For iOS and Android systems:

1. Open the camera on your mobile device.
2. Scan the QR Code.
3. A notification will appear at the top of the screen. Click on this notification to view the meeting documents.

Remark : If no notification appears on your device, shareholders can scan the QR Code using other applications such as QR Code Reader, Facebook, or Line.

Steps to Scan the QR Code via Line:

Open Line and select "Add Friend" ► Choose "QR Code" ► Scan the QR Code



One Report



Financial Statements for 2025

Remark: If you are unable to download the QR Code through your mobile device, shareholders can download the Invitation to the 2026 Annual General Meeting of Shareholders, the Annual Report for 2025, and the Financial Statements for 2025 from the company's website at www.proudrealestate.co.th.

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

548 One City Centre Building, 19th Floor,
Ploenchit Road, Lumpini, Pathum Wan, Bangkok 10330
Tel.: 02 035 0999 Fax: 02 035 0998

Information on the nominated individuals for the appointment as directors
to replace those who retired by rotation (Supporting document for Agenda 5)



Mr. Pitak Pruittisarikorn

Age: 62 Years Old

Position: Director, Vice Chairman of the Board of Directors and
Chairman of the Executive Committee

Shareholding: None

Family Relationship with Director and Executive: None

Educational Background:

- Master's degree in Electronic Engineering, Faculty of Engineering, Kyoto University, Japan
- Bachelor's degree in Electronic Engineering, Faculty of Engineering, Kyoto University, Japan

Training Background:

- Director Accreditation Program (DAP) Class 209/2023, Thai Institute of Directors (IOD)
- Board Nomination and Compensation Program (BNCP) Class 21/2024, Thai Institute of Directors (IOD)
- Executive Program for Business Development and Investment Program (Class 1), Institute of Business and Industrial Development
- Executive Program in Energy Literacy for a Sustainable Future Program (Class 11), Thailand Energy Academy
- Thai-Chinese Leadership Studies Program (Class 3), Thai-Chinese Leadership Institute
- Enterprise Transformation in Digital Era Program, Zhejiang University
- Executive Development Program by Royal Thai Police, Budget in the 2022 Fiscal Year

Work Experience:

Position(s) in other listed companies:

- 2024 - Present Independent Director, Member of the Audit Committee and Chairman of the Nomination and Remuneration Committee W.S.O.L. Public Company Limited

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2023 - Present Independent Director and Member of the Audit Committee I.C.C. International Public Company Limited

Position(s) in other non-listed businesses

2025 - Present Chief Executive Officer Triopa Co., Ltd.

Experiences in the past:

2024 - 2025 Chairman of the Executive Committee Qualitech Public Company Limited
 2021 - 2025 Chairman of the Board of Directors Honda Automobile (Thailand) Co., Ltd.
 2014 - 2021 Chief Operating Officer (COO) Honda Automobile (Thailand) Co., Ltd.
 2013 - 2021 Member of the Regional Board Committee Asian Honda Motor Co., Ltd.

Years of Service as Director of the Company: 2 Years (April 2023 – Present)

Board and Committee Meeting Attendance in the Past Year:

Meeting	Meeting Attendance	
	Attendance	Percentage
Board of Directors	7/8	87.5%
Executive Committee	14/14	100%

Record of Legal Offenses in the Past 10 Years: None

- Qualifications:**
1. Possesses the knowledge, expertise, and experience beneficial to the performance of duties as a director of the Company, and is able to dedicate sufficient time to perform duties for the Company.
 2. Does not hold any position as a director or executive in other businesses that may cause a conflict of interest or constitute a competitive business with the Company.
 3. Has the qualifications and does not possess any prohibited characteristics as prescribed by the Public Limited Companies Act, the Securities and Exchange Act, and other relevant laws.

PROUD REAL ESTATE PUBLIC COMPANY LIMITED



Ms. Anchalee Bunsongsikul

Age: 55 Years Old

Position: Independent Director, Member of the Audit Committee
and Member of the Risk Management Committee

Shareholding: None

Family Relationship with Director and Executive: None

Educational Background:

- Master of Science degree in Finance (Dean's List), Saint Louis University, United States of America
- Bachelor's degree in Business Administration, Chulalongkorn University, Thailand

Training Background:

- Director Accreditation Program (DAP) Class 163/2019, Thai Institute of Directors Association (IOD)
- Rule of Law for Democracy Program (Class 11), College of Constitutional Court
- National Defence Course (NDC) (Class 63), National Defence College
- Senior Justice Administration Program (Class 24), Institute of Civil Service Development for Judiciary Affairs, Office of the Courts of Justice
- The Executive Program in Energy Literacy for a Sustainable Future (Class 12), Thailand Energy Academy
- Capital Market Leader Program (Class 25), Capital Market Academy
- Academy of Business Creativity (Class 6), Sri Pathum University

Work Experience:

Position(s) in other listed companies:

2024	- Present	President and Chief Executive Officer and Head, Banking and Coverage	Standard Chartered Bank (Thailand) Public Company Limited
2022	- Present	Independent Director, Member of the Audit Committee, Chairwoman of the Risk Management Committee	I-Tail Corporation Public Company Limited

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Position(s) in other non-listed businesses

2025 - Present Director The Association of International Banks

Experiences in the past:

2017 - 2024 EVP, Head of Corporate & Institutional Banking Standard Chartered Bank (Thailand) Public Company Limited

Years of Service as Director of the Company: 6 Years (May 2019 – Present)

Board and Committee Meeting Attendance in the Past Year:

Meeting	Meeting Attendance	
	Attendance	Percentage
Board of Directors	7/8	87.5%
Audit Committee	3/4	75%
Risk Management Committee	1/1	100%

Record of Legal Offenses in the Past 10 Years: None

- Qualifications:**
1. Possesses the knowledge, expertise, and experience beneficial to the performance of duties as an Independent Director of the Company and is able to dedicate sufficient time to fulfill responsibilities in such capacity.
 2. Does not hold any position as a director or executive in other businesses that may cause a conflict of interest or constitute a competitive business with the Company.
 3. Has the qualifications and does not possess any prohibited characteristics as prescribed by the Public Limited Companies Act, the Securities and Exchange Act, and other relevant laws, and fully meets the qualifications for independent directorship as specified by applicable regulations. Furthermore, the individual is capable of performing duties and providing opinions independently.

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Mr. Anucha Sihanatkathakul

Age: 65 Years Old

Position: Director and Member of the of the Nomination and Remuneration Committee

Shareholding: None

Family Relationship with Director and Executive: None

Educational Background:

- M.B.A (Finance), University of Houston, Texas, United States of America
- B.A. (Accounting & Management), Houston Baptist University, Texas, United States of America

Training Background:

- Director Certification Program (DCP) Class 4/2000, Thai Institute of Directors Association (IOD)
- Fellow Member, Class 2/2001
- Director Compensation, 2003
- Non-Executive Director, 2004
- Board Failure and How to Fix it, 2004
- CEO Performance Evaluation, 2004
- Raising the Awareness of Corporate Fraud in Thailand, 2005

Work Experience:

Position(s) in other listed companies:

2025	- Present	Director	City Sports and Recreation Public Company Limited
2007	- Present	Director, Chairman of the Executive Committee, Member of the Corporate Governance and Sustainable Development Committee and Member of the Risk Management Committee	Amata Corporation Public Company Limited

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Experiences in the past:

2023	-	Present	Director	Moon Dance Bistro Company Limited
2023	-	Present	Director	New Leaf Solutions Company Limited
2023	-	Present	Director	Planet Blue Corporation Company Limited
2023	-	Present	Director	Thai-Chinese Rayong Industrial Estate Development 2 Company Limited
2017	-	Present	Director	Thai-Chinese Rayong Industrial Estate Development Company Limited
2016	-	Present	Director	Focus Wheig Corporation Company Limited
2016	-	Present	Director	Amata B. Grimm Power (Rayong) 5 Company Limited
2015	-	Present	Director	Amata B. Grimm Power (Rayong) 4 Company Limited
				Amata B. Grimm Power (Rayong) 3 Company Limited
2013	-	Present	Director	Rai Arthit Company Limited
2010	-	Present	Chairman of the Executive Committee	Data In Motion Company Limited
2010	-	Present	Director	Amata B. Grimm Power Company Limited
				Amata B. Grimm Power 1 Company Limited
				Amata B. Grimm Power 2 Company Limited
				Amata B. Grimm Power 4 Company Limited
				Amata B. Grimm Power 5 Company Limited
				Amata Power (Rayong) Company Limited
				Amata B. Grimm Power (Rayong) 1 Company Limited
				Amata B. Grimm Power (Rayong) 2 Company Limited
2008	-	Present	Director	Amata Asia Company Limited
2008	-	Present	Chairman of the Board of Directors	Amata Summit Ready Built Company Limited
2008	-	Present	Director	888 Property Company Limited

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2002	- Present	Director	Focus Environmental Company Limited
1998	- Present	Director	Capital Focus Company Limited
1989	- Present	Chairman of the Executive Committee	Moon Dance Development Company Limited

Years of Service as Director of the Company: 6 Years (May 2019 – Present)

Board and Committee Meeting Attendance in the Past Year:

Meeting	Meeting Attendance	
	Attendance	Attendance
Board of Directors	8/8	100%
Nomination and Remuneration Committee	1/1	100%

Record of Legal Offenses in the Past 10 Years: None

- Qualifications:**
1. Possesses the knowledge, expertise, and experience beneficial to the performance of duties as a director of the Company, and is able to dedicate sufficient time to perform duties for the Company.
 2. Does not hold any position as a director or executive in other businesses that may cause a conflict of interest or constitute a competitive business with the Company.
 3. Has the qualifications and does not possess any prohibited characteristics as prescribed by the Public Limited Companies Act, the Securities and Exchange Act, and other relevant laws.

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Mr. Pasu Liptapanlop

Age: 39 Years Old

Position: Director, Member of the Nomination and Remuneration Committee and Vice Chairman of the Executive Committee

Shareholding: 123,410,645 Shares (equivalent to 12.67% of total paid-up shares)

Family Relationship with Director and Executive: Ms. Proudpuh Liptapanlop's brother

Educational Background:

- MSc in Real Estate Investment, Cass Business School, United Kingdom
- BA Business Management (Finance), Second Class Honors, University of Westminster, United Kingdom

Training Background:

- Director Accreditation Program (DAP) Class 138/2017, Thai Institute of Directors (IOD)
- The TIJ Executive Program on Law and Development 2022, Thailand Institute of Justice
- The Thai-Chinese Leadership Studies Program (TCL), Class 1, Thai-Chinese Leadership Institute, Huachiew Chalermprakiet University
- The CMA-GMS Executive Program, Class 1, Capital Market Academy
- The Young Executive Program in Energy Literacy for a Sustainable Future (YTEA), Class 1, Thailand Energy Academy

Work Experience:

Position(s) in other listed companies: None

Position(s) in other non-listed businesses:

2025	- Present	Director	Jaraskiattisak Co., Ltd.
2024	- Present	Director	Proud Resort Phangka Co., Ltd.
2024	- Present	Director	Kamala Ascend Co., Ltd.
2023	- Present	Director	Khukot Station Alliance Co., Ltd.
2023	- Present	Director	Phraram 9 Alliance Co., Ltd.
2023	- Present	Director	The Estate 345 Co., Ltd.
2021	- Present	Director	Proud Horseshoe Co., Ltd.
2021	- Present	Director	Convent Beta Co., Ltd.

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2021	- Present	Director	Proud Resort Phuket Co., Ltd.
2019	- Present	Director	Hua Hin Alpha 71 Co., Ltd.
2019	- Present	Director	Hua Hin Sky Living Co., Ltd.
2016	- Present	Director and Founder	Robowealth Mutual Fund Brokerage Securities Co., Ltd.
2015	- Present	Director	Elite Securities Co., Ltd.
2013	- Present	Director	Vana Nava Co., Ltd.
2012	- Present	Director	Proud Group Holding Co., Ltd.
2012	- Present	Director	Proud Hospitality Co., Ltd.
2012	- Present	Director	Proud Resort Hua Hin Co., Ltd.

Experiences in the past:

2016	- 2022	Director	WhiteWater West SEA Co., Ltd.
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Years of Service as Director of the Company: 6 Years (May 2019 – Present)

Board and Committee Meeting Attendance in the Past Year:

Meeting	Meeting Attendance	
	Attendance	Percentage
Board of Directors	8/8	100%
Executive Committee	14/14	100%
Nomination and Remuneration Committee	1/1	100%

Record of Legal Offenses in the Past 10 Years: None

- Qualifications:**
1. Possesses the knowledge, expertise, and experience beneficial to the performance of duties as a director of the Company, and is able to dedicate sufficient time to perform duties for the Company.
 2. Does not hold any position as a director or executive in other businesses that may cause a conflict of interest or constitute a competitive business with the Company.
 3. Has the qualifications and does not possess any prohibited characteristics as prescribed by the Public Limited Companies Act, the Securities and Exchange Act, and other relevant laws.

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**Information of Independent Directors for the Proxy of Shareholders and
Qualifications of Independent Directors**

1. Mr. Anuwat Maytheewibulwut

Position: Chairman of the Board
Independent Director
Chairman of the Audit Committee
Chairman of the Nomination and Remuneration Committee
Chairman of the Risk Management Committee

Age: 74 Years Old

Address: Proud Real Estate Public Company Limited
No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903,
Ploenchit Road, Lumpini Sub-district, Pathum Wan District, Bangkok, 10330

Shareholding in the Company: None

Special Interest in the Meeting Agenda: None

Meeting: 2026 Annual General Meeting of Shareholders

2. Mr. Sutep Dechrugsa

Position: Independent Director

Age : 69 Years Old

Address: Proud Real Estate Public Company Limited
No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903,
Ploenchit Road, Lumpini Sub-district, Pathum Wan District, Bangkok, 10330

Shareholding in the Company: None

Special Interest in the Meeting Agenda: None

Meeting: 2026 Annual General Meeting of Shareholders

3. Ms. Anchalee Bunsongsikul

Position: Independent Director
Member of the Audit Committee
Member of the Risk Management Committee

Age: 55 Years Old

Address: Proud Real Estate Public Company Limited
No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903,
Ploenchit Road, Lumpini Sub-district, Pathum Wan District, Bangkok, 10330

Shareholding in the Company: None

Special Interest in the Meeting Agenda: Ms. Anchalee Bunsongsikul is a director nominated for re-election for another term. (Agenda Item 5: To consider and approve the election of directors in replacement of those retiring by rotation)

Meeting: 2026 Annual General Meeting of Shareholders

Qualifications of Independent Director

The Company has defined the criteria and qualifications of independent directors in accordance with the Capital Market Supervisory Board Notification No. TorChor 39/2016, with the details as follows:

- (1) Holding no more than 1% of the total eligible voting shares of the Company, parent companies, subsidiaries, associated companies, major shareholders or controlling person of the Company, by totally counting the shares held by related person to such independent director.
- (2) Not being a director participating in management role, an employee, staff, advisor who receives a regular salary or a controlling person or the Company, parent companies, subsidiaries, associated companies, same level subsidiaries, major shareholders, or controlling person of the Company during the past 2 years before his/her appointment as independent directors.
- (3) Having no relation by blood or by legal registration as the father, mother, spouse, brother or sister, and child including spouse of child of other directors, executives, major shareholders, control person or person(s) who is nominated to be the director, executives, or control person of the Company or subsidiaries.
- (4) Having no business relation with the Company, parent companies, subsidiaries, associated companies, major shareholder or controlling person of the Company that would impede his/her independent discretion. Not being or having been a significant shareholder or controlling person of the Company of a business relationship with the Company, parent companies, subsidiaries, associated companies, major shareholder or controlling person of the Company, unless clear from the foregoing relationship for not less than two years.

The term 'business relationship' aforementioned under paragraph one includes any normal business transaction, rental or lease of immovable property, transaction relating to assets or services, grant or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar action, which results in the Company or its counterparty being subject indebtedness payable to the other party in the amount of 3 percent or more of the

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

net tangible assets of the company or 20 million Baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the calculation method for the value of connected transactions under the Notification of Capital Market Supervisory Board concerning Rules on Connected Transactions mutatis mutandis. The combination of such indebtedness shall include indebtedness taking place during the course of 1 year prior to the date on which the business relationship with the person is commenced.

- (5) Not being or having been an auditor of the Company, parent companies, subsidiaries, associated companies, major shareholder, or controlling person of the Company. Not being or having been partners of an audit firm, where the auditor of the Company, parent companies, subsidiaries, associated companies, major shareholder, or controlling person of the Company, except for the case of being exempted from having such characteristics, unless clear from those characteristics for not less than two years.
- (6) Not being a professional service provider including legal or financial advisor who receives service fee exceeding 2,000,000 Baht a year from the Company, parent companies, subsidiaries, associated companies, major shareholder, or controlling person of the Company. Not being a substantial shareholder, controlling person of the Company, or a partner of such service provider firm, except in the case of being exempted from having such characteristics, unless clear from those characteristics not less than two years.
- (7) Not being a director appointed for representation of Company's directors, major shareholders or shareholder who is a related person of the major shareholders of the Company.
- (8) Not undertaking any business, the nature of which is the same as the Company or its subsidiaries and, in any material respect, is competitive with the business of the Company or subsidiaries. Not being a substantial partner in the partnership, or a director who is involved in the Company management, an employee, a staff member, an advisor who receives regular salary or a shareholder holding more than one percent of shares with voting rights of a company the nature of whose business is the

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

same as the Company. In any material respect, it is competitive with the business of the Company or subsidiaries.

- (9) Not having any characteristics that could not give an independent opinion on the operation of the Company.

Profile of the Proposed Auditors for the Year 2026
(Supporting Document for Agenda 7)

1) Name : Mr. Piya Chaipruckmalakarn

Age : 46 years

Certified Public Accountant (Thailand) No. : 7544

Date of Certified Public Accountant (Thailand) : October 1, 2004

Current position : Partner

Company : EY Office Limited

Length of service : April 2001 - present

Education and training: - Bachelor's Degree in Accounting, Kasetsart University
 - Master's Degree in Accounting, Chulalongkorn University

Work experience : - Mr. Piya has been working with EY for 25 years and has taken the position of Partner at EY for 6 years. He leads audits in various large companies including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, with expertise in telecommunication, technology, manufacturing, automotive, distribution, property, construction and servicing industry.

- Mr. Piya is an approved auditor by the Securities and Exchange Commission and the Stock Exchange. He has no conflict of interest with the Company, its subsidiaries, Board of Directors and major shareholders.

Signatory of financial statements of Proud Real Estate Pcl. :

- Yes - 3 years (Year 2023 – 2025)

Shareholding structure in the Company :

- None -

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons which may lead to conflicts and thwart independence :

- None -

Contact details

Email : Piya.Chaipruckmalakarn@th.ey.com

Phone : 0-2264-9090

Fax : 0-2264-0789-90



Profile of the Proposed Auditors for the Year 2026
(Supporting Document for Agenda 7)

2) Name : Ms. Siriwan Suratepin

Age : 54 years

Certified Public Accountant (Thailand) No. : 4604

Date of Certified Public Accountant (Thailand) : December 25, 1995

Current position : Partner

Company : EY Office Limited

Length of service : November 1992 - present

Education and training:

- Bachelor's Degree in Accounting, Thammasat University
- Master's Degree in Accounting, Thammasat University
- Graduate Diploma in Auditing, Thammasat University
- Graduate Diploma in English for Careers, Thammasat University

Work experience :

- Ms. Siriwan has been working with EY for 32 years and has taken the position of Partner at EY for 20 years. She leads audits in various large companies including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, with expertise in telecommunication, manufacturing, distribution, servicing, resources, hospitality, computer and technology industry.
- Ms. Siriwan is an approved auditor by the Securities and Exchange Commission and the Stock Exchange. She has no conflict of interest with the Company, its subsidiaries, Board of Directors and major shareholders.

Signatory of financial statements of Proud Real Estate Pcl.:

- None -

Shareholding structure in the Company :

- None -

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons which may lead to conflicts and thwart independence :

- None -

Contact details

Email : Siriwan.Suratepin@th.ey.com

Phone : 0-2264-9090

Fax : 0-2264-0789-90



Profile of the Proposed Auditors for the Year 2026
(Supporting Document for Agenda 7)

3) **Name** : Ms. Natteera Pongpinitpinyo

Age : 47 years

Certified Public Accountant (Thailand) No. : 7362

Date of Certified Public Accountant (Thailand) : April 1, 2004

Current position : Partner

Company : EY Office Limited

Length of service : April 2000 - present



Education and training:

- Bachelor's Degree in Accounting, Chulalongkorn University
- Master's degree in Business Administration from the National Institute of Development Administration

Work experience :

- Ms. Natteera has been working with EY for 26 years and has taken the position of Partner at EY for 5 years. She leads audits in various large companies including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, with expertise in the manufacturing, service and trading business, hotel business, pharmaceutical and healthcare business and computer and technology industry, including knowledge of and experience in IFRS, US GAAP and Sarbanes-Oxley Act (SOX 404).
- Ms. Natteera is an approved auditor by the Securities and Exchange Commission and the Stock Exchange. She has no conflict of interest with the Company, its affiliates, Board of Directors and major shareholders.

Signatory of financial statements of Proud Real Estate Pcl.:

- None -

Shareholding structure in the Company :

- None -

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons which may lead to conflicts and thwart independence :

- None -

Contact details

Email : Natteera.Pongpinitpinyo@th.ey.com

Phone : 0-2264-9090

Fax : 0-2264-0789-90

Company's Articles of Association Related to Shareholders' Meeting

Chapter 6

Shareholders' Meeting

Article 30. The Board of Directors must organize the Annual General Meeting of Shareholders within four (4) months from the end of the Company's fiscal year.

Any other shareholders' meeting, aside from the one mentioned in the previous paragraph, shall be called an Extraordinary General Meeting. The Board of Directors may call an Extraordinary General Meeting at any time as deemed appropriate.

One or more shareholders, holding not less than ten percent (10%) of the total issued shares, may submit a written request to the Board of Directors to call an Extraordinary General Meeting at any time. The written request must clearly specify the agenda and the reasons for calling the meeting. In such cases, the Board of Directors must convene the meeting within forty-five (45) days from the date of receiving the shareholders' request.

In the event that the Board of Directors fails to convene the meeting within the specified period, the shareholders who have signed the request, or other shareholders whose total shares meet the required amount, may call the meeting themselves within forty-five (45) days from the expiration of the specified period. In this case, it will be considered as a shareholders' meeting called by the Board of Directors, and the Company must bear the necessary expenses incurred from organizing the meeting and providing appropriate facilitation.

If it is found that the shareholders' meeting called by the shareholders, as mentioned in the previous paragraph, does not have a quorum as required under Article 32, the shareholders who initiated the request must jointly bear the responsibility for any damages caused by the organization of the meeting and compensate the Company accordingly.

Article 31. In calling a shareholders' meeting, the Board of Directors shall prepare a written notice of the meeting, specifying the venue, date, time, meeting agenda, and the matters to be presented, along with appropriate details. The notice must clearly indicate whether the matters are for acknowledgment, approval, or consideration, as applicable, as well as the Board of Directors' opinion on each matter. The notice shall be sent to shareholders not less than 7 days prior to the meeting date. Additionally, an announcement of the meeting notice shall be published in a newspaper for a period of 3 consecutive days, not less than 3 days before the date of the meeting.

Article 32. In a shareholders' meeting, there must be at least 25 shareholders, or their proxies (if any), present at the meeting, or at least half of the total number of shareholders, and the total number of shares

represented at the meeting must be no less than one-third of the total issued shares in order to constitute a quorum.

In the event that the number of shareholders present is insufficient to form a quorum, and the meeting has been delayed for one hour if the meeting was convened at the request of the shareholders, the meeting shall be considered adjourned. If the meeting was not called at the request of the shareholders, a new meeting shall be scheduled, and a notice of the meeting must be sent to shareholders at least 7 days prior to the new meeting date. For the subsequent meeting, there will be no requirement for a quorum.

Article 33. The resolutions of the shareholders' meeting shall require the following votes:

(1) In ordinary cases, a majority vote of the shareholders present and entitled to vote shall be required, with each share counting as one vote. In case of a tie, the chairman of the meeting shall cast an additional vote to break the tie.

(2) In the following cases, a vote of no less than three-fourths (3/4) of the total votes of the shareholders present and entitled to vote shall be required, with each share counting as one vote:

- (a) The sale or transfer of all or a significant part of the company's business to another party.
- (b) The purchase or transfer of another company's business or private company to the company.
- (c) The making, modification, or termination of contracts related to the leasing of all or a significant part of the company's business, the delegation of management to another party, or the merger with another entity for profit-sharing purposes.
- (d) The increase of the company's registered capital.
- (e) The reduction of the company's registered capital.
- (f) The issuance of bonds by the company.
- (g) The merger of the company.
- (h) The dissolution of the company.
- (i) The amendment of the company's Articles of Association and Memorandum of Association.
- (j) The issuance of shares, debt settlement, or debt-to-equity conversion under Section 54/1 of the Public Limited Companies Act (No. 2), B.E. 2544.

Article 34. A secret ballot may be conducted when requested by at least 5 shareholders, and the shareholders' meeting approves the request by a majority vote of the shareholders and proxies (if any) present and entitled to vote, with each share counting as one vote.

Article 35. The matters to be conducted at the Annual General Meeting are as follows:

- (1) To consider the report of the Board of Directors submitted to the meeting regarding the company's operations in the previous year
- (2) To consider and approve the balance sheet
- (3) To consider the allocation of profits
- (4) To elect directors to replace those retiring by rotation
- (5) To appoint auditors
- (6) Other matters

Documents and Evidences Required for Registration, Instructions for Proxy Voting, Registration Process, Voting Procedures, and the Method of Vote Counting via Electronic Media

For the registration to attend the shareholders' meeting of Proud Real Estate Public Company Limited, shareholders are requested to review the relevant details regarding the participation in the meeting as follows:

1. Documents required for participation in the electronic meeting:

1.1 For Individual Shareholders:

- If the shareholder attends the meeting in person, they must present a government-issued document that is still valid, such as a national ID card, civil servant ID, driver's license, or passport. In the event of a name change, supporting documents must also be provided.
- If a proxy is appointed to attend the meeting on behalf of the shareholder, the following documents are required:
 - (1) A proxy form (one of the forms sent with the invitation), duly filled out and signed by both the shareholder and the proxy.
 - (2) A copy of the government-issued identification document of the shareholder, with the shareholder's signature certifying its accuracy.
 - (3) A copy of the government-issued identification document of the proxy, with the proxy's signature certifying its accuracy.

1.2 For Juristic Persons:

- If a representative of the shareholder (director) attends the meeting in person, the following documents must be prepared:
 - (1) A government-issued identification document of the representative of the juristic person, as required for individual shareholders.
 - (2) A copy of the certificate of incorporation of the juristic person, certified as true and correct by the representative (director) of the juristic person, with a statement indicating that the representative attending the meeting has the authority to act on behalf of the juristic person shareholder.

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

- In case the shareholder appoints a proxy to attend the meeting:
 - (1) The proxy form (one of the forms sent with the invitation) must be fully completed, with the signatures of both the representative of the juristic person (director) who is appointing the proxy and the proxy.
 - (2) A copy of the certificate of incorporation of the shareholder's juristic person, certified as a true copy by the representative (director) of the juristic person, with a statement indicating that the representative who signed the proxy form has the authority to act on behalf of the juristic person shareholder.
 - (3) A copy of the government-issued identification document of the representative (director) of the juristic person, as required for individual shareholders, with the representative's signature certifying its accuracy.
 - (4) A copy of the government-issued identification document of the proxy, as required for individual shareholders, with the proxy's signature certifying its accuracy.

1.3 In the case of foreign shareholders who appoint a Custodian in Thailand to hold and manage shares:

- Prepare and present the documents as required for juristic persons.
- In the case where a foreign shareholder appoints a Custodian to sign the proxy form on their behalf, the following additional documents are required:
 - (1) A power of attorney from the foreign shareholder authorizing the Custodian to sign the proxy form on their behalf.
 - (2) A letter confirming that the person signing the proxy form on behalf of the shareholder is authorized to conduct Custodian business. Any documents that are not originally in English must be accompanied by an English translation, and the shareholder or the representative of the juristic person must certify the accuracy of the translation.

2. Method of Proxy Appointment

The Company has sent a proxy form, as prescribed by the Department of Business Development, Ministry of Commerce, along with the invitation letter to the meeting, or shareholders can download the proxy form from the following three types (Form A, Form B, and Form C) from the Company's website at

<https://investor.proudrealestate.co.th/th/downloads/shareholders-meeting>, in accordance with the announcement of the Department of Business Development regarding the prescribed format for proxy forms.

- Form A is a general proxy form, which is simple and straightforward.
- Form B is a proxy form that specifies detailed and fixed items for proxy authorization.
- Form C is used specifically in cases where the shareholder is a foreign investor who appoints a Custodian in Thailand to hold and manage the shares on their behalf.

Shareholders who are unable to attend the Annual General Meeting of the Company via electronic media may appoint a proxy as follows:

(1) Choose **only one** of the proxy forms mentioned above:

- Ordinary shareholders may choose to use either Form A or Form B.
- Shareholders listed in the register as foreign investors who appoint a Custodian in Thailand to hold and manage shares may choose any one of the three forms (Form A, Form B, or Form C).

(2) Appoint a proxy to any person of the shareholder's choice or choose to appoint one of the Company's independent directors as the proxy. The name and details of the chosen proxy should be specified, or the shareholder may mark the box next to the name of the independent director designated by the Company in the proxy form, selecting only one person to act as the proxy for attending the meeting.

(3) Affix a 20 Baht stamp duty and date the proxy form to make it legally valid and binding. To facilitate shareholders, the Company will affix the stamp duty on the document when it is returned to the Company.

(4) Return the proxy form to the Company Secretary's Office to allow the Company staff sufficient time to verify the documents before the meeting date.

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

Shareholders cannot divide their shares by appointing multiple proxies to cast separate votes. Shareholders must appoint a proxy for the full number of shares they hold and cannot appoint a proxy for only a portion of their shares, except in the case of a Custodian appointed by foreign shareholders who are investors and have designated the Custodian to hold and manage their shares, as per Proxy Form C.

3. Registration for Participation in the Electronic Meeting

3.1 Shareholders wishing to attend the meeting in person

Shareholders can register to attend the meeting via the IR PLUS AGM system **from April 9, 2026, to April 23, 2026**, by verifying their identity for the meeting. Only a valid, government-issued original ID card that has not expired can be used for registration.

Registration can be done in advance on the website <https://webagm.irplus.in.th> from April 9, 2026, to April 23, 2026, until the meeting concludes. The system will be available for **log-in starting on the AGM date from 12:00 hours onwards**. Shareholders can review the registration and meeting participation guide for the electronic meeting or scan the QR code.



Registration and Participation
Manual for the Meeting



Application IR PLUS AGM
for Android



Application IR PLUS AGM
for iOS

3.2 Shareholders who do not wish to attend the meeting and wish to appoint a proxy

The Company requests that shareholders who wish to appoint a proxy send all required documents, as outlined in the proxy appointment details provided by the Company, via postal service to the following address:

Company Secretary Office of Proud Real Estate PLC.

No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903,
Ploenchit Road, Lumpini Sub-district, Pathum Wan District, Bangkok.

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

548 One City Centre Building, 19th Floor,
Ploenchit Road, Lumpini, Pathum Wan, Bangkok 10330
Tel.: 02 035 0999 Fax: 02 035 0998

Prior to the shareholders' meeting, as the Company needs time to verify the accuracy of the documents to ensure that the electronic meeting proceeds correctly, once the Company has verified the proxy documents, the Company will notify the proxy holder of the username and password to log in to the electronic meeting system via the email provided by the shareholder in the proxy form. The log-in access will begin on April 23, 2026, starting at 12:00 hours.

3.3 Shareholders who do not wish to attend the meeting and wish to appoint an independent director of the Company as a proxy

Shareholders who do not wish to attend the meeting via electronic media are encouraged to appoint one of the Company's independent directors, Mr. Anuwat Maytheewibulwut, Mr. Sutep Dechrugsa, or Ms. Anchalee Bunsongsikul, to attend the meeting on their behalf. Please send all required documents, as outlined in the proxy appointment details provided by the Company, via postal service to the following address:

Company Secretary Office of Proud Real Estate PLC.

No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903,
Ploenchit Road, Lumpini Sub-district, Pathum Wan District, Bangkok.

Prior to the shareholders' meeting, as the Company needs time to verify the accuracy of the documents to ensure that the electronic meeting proceeds correctly.

Voting and Vote Counting Methods

1. One share equals one vote.
2. Shareholders attending the meeting in person and proxy holders (using Proxy Forms A or B) must vote in one of the following ways: agree, disagree, or abstain. The votes cannot be divided for each agenda item.
3. Proxy holders from foreign investors who appoint a Custodian in Thailand to hold and manage their shares (using Proxy Form C) may divide their votes for each agenda item.
4. If a shareholder appoints a proxy to attend the meeting, the proxy has the right to consider and vote on all matters as deemed appropriate, even if the proxy form does not specify how to vote. The voting process for the proxy will be the same as for shareholders attending the meeting in person. If the proxy form specifies the votes for each agenda item, the Company will record the votes as indicated in the form once the documents have been verified and the proxy is registered to attend the meeting.
5. During the vote on each agenda item, the chairman will ask if there are any votes of disagreement or abstentions. The system will allow participants to cast their votes as "agree," "disagree," or "abstain." Voting must be completed within the specified time. If a participant does not vote within the allotted time, it will be considered that the participant approves (agrees) with the proposal. If the voting time is still available for that agenda, participants can change their votes within the time set by the system. When counting votes, the Company will subtract the votes for "disagree" and "abstain" from the total votes, and the remaining votes will be counted as "agree."
6. Before voting on each agenda item, the chairman will give participants the opportunity to ask questions related to that agenda item, as appropriate. Participants should indicate their intention by clicking the icon  or , entering their name and the question they wish to ask in detail, and pressing "Confirm" to submit the question to the queue.
7. Resolutions of the shareholders' meeting will be based on the following votes:
 - 1) In normal cases, the majority of the votes from shareholders present and voting will determine the resolution.
 - 2) In other cases, where the law or the Company's Articles of Association specify a different voting requirement, the resolution will follow the law or regulation, and the meeting facilitator will inform the shareholders before voting on each agenda item.

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

- 3) In the event of a tie, the chairman will cast an additional vote to break the tie.
 - 4) Shareholders or proxies with a special interest in any matter are requested to abstain from voting on that particular matter.
8. Vote counting will be done immediately, and the chairman will announce the vote results for each agenda item.

PROXY FORM A

(SIMPLE FORM)

According to Regulation of Department of Business Development

Re: Form of Proxy (No.5) B.E. 2550

Duty Stamp THB 20

Written at

DateMonthYear.....

(1) I / We Nationality
with address at Road Sub-district
District Province Postal Code.....

(2) Being a shareholder of **Proud Real Estate Public Company Limited**
Holding the total amount of shares with the voting right of..... votes as follows:

Ordinary share..... shares with the voting right of.....votes

Preferred share..... shares with the voting right of.....votes

(3) Do hereby appoint either one of the following persons:

(1)..... AgeYear

with address at..... Road Sub-district
District Province Postal Code.....

or

(2)..... AgeYear

with address at..... Road Sub-district
District Province Postal Code.....

or

(3)..... Mr. Anuwat Maytheewibulwut..... Age74..... Year, PositionIndependent Director

with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903..... Soi
Sub-districtLumphini..... DistrictPathum Wan.....ProvinceBangkok.....
Postal Code.....10330.....or

(4)..... Mr. Sutep Dechruga..... Age69..... Year, PositionIndependent Director

with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903..... Soi
Sub-districtLumphini..... DistrictPathum Wan.....ProvinceBangkok.....
Postal Code.....10330.....or

(5) Ms. Anchalee Bunsongsikul Age 55 Year, Position Independent Director with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903 Soi Sub-district Lumphini District Pathum Wan Province Bangkok Postal Code 10330

As only one of my/our proxy to attend and vote on my/our behalf at **the 2026 Annual General Meeting of Shareholders, scheduled on April 23, 2026, at 14:00 hours, via electronic media**, or as may be rescheduled to another date, time, location, and method.

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respect.

Sign _____ Proxy Grantor
(_____)

Sign _____ Proxy Holder
(_____)

Sign _____ Proxy Holder
(_____)

Sign _____ Proxy Holder
(_____)

Remark

The shareholder who grants the proxy must appoint only one proxy holder to attend the meeting and vote. It is not allowed to divide the number of shares among multiple proxy holders to cast separate votes.

PROXY FORM B
(SPECIFIC DETAILS FORM)

According to Regulation of Department of Business Development
Re: Form of Proxy (No.5) B.E. 2550



Written at

DateMonthYear.....

(1) I / We Nationality
with address at Road Sub-district
District Province Postal Code.....

(2) Being a shareholder of **Proud Real Estate Public Company Limited**
Holding the total amount of shares with the voting right of..... votes as
follows:

Ordinary share..... shares with the voting right of.....votes

Preferred share..... shares with the voting right of.....votes

(3) Do hereby appoint either one of the following persons:
 (1).....AgeYear
with address at..... Road Sub-district
DistrictProvince Postal Code.....

or

(2).....AgeYear
with address at..... Road Sub-district
DistrictProvince Postal Code.....

or

(3)..... Mr. Anuwat Maytheewibulwut..... Age 74..... Year, PositionIndependent Director
with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903..... Soi :
Sub-districtLumphini..... District Pathum Wan.....Province Bangkok.....
Postal Code.....10330.....or

(4)..... Mr. Sutep Dechruga..... Age 69..... Year, PositionIndependent Director
with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903..... Soi :
Sub-districtLumphini..... District Pathum Wan.....Province Bangkok.....
Postal Code.....10330.....or

(5) Ms. Anchalee Bunsongsikul Age 55 Year, Position Independent Director with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903 Soi - Sub-district Lumphini District Pathum Wan Province Bangkok Postal Code 10330

As only one of my/our proxy to attend and vote on my/our behalf at **the 2026 Annual General Meeting of Shareholders, scheduled on April 23, 2026, at 14:00 hours, via electronic media**, or as may be rescheduled to another date, time, location, and method.

(4) I/We authorize my/our Proxy to cast the votes according to my/our intentions as follows:

Agenda 1 To acknowledge the Minutes of the 2025 Annual General Meeting of Shareholders

(This agenda item is for acknowledgment only. It therefore does not require approval by a resolution of the shareholders' meeting.)

Agenda 2 To acknowledge the report of Board of Directors and operating results for the year ended December 31, 2025

(This agenda item is for acknowledgment only. It therefore does not require approval by a resolution of the shareholders' meeting.)

Agenda 3 To consider and approve the financial statements for the year ended December 31, 2025

(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my/our following instruction:

Approve Disapprove Abstain

Agenda 4 To consider and approve the allocation of the net profit as a legal reserve and dividend payment

(a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my/our following instruction:

Approve Disapprove Abstain

Agenda 5 To consider and approve the election of directors in replacement of those retiring by rotation

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Appointment of the entire committee
 - Approve Disapprove Abstain
 - Appointment of individual directors

Name of Director**Mr. Pitak Pruittisarikorn**.....

- Approve Disapprove Abstain

Name of Director**Ms. Anchalee Bunsongsikul**.....

- Approve Disapprove Abstain

Name of Director**Mr. Anucha Sihanatkathakul**.....

- Approve Disapprove Abstain

Name of Director**Mr. Pasu Liptapanlop**.....

- Approve Disapprove Abstain

Agenda 6 To consider and approve the determination of the directors' remuneration for the year 2026

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda 7 To consider and approve the appointment of auditors and the determination of their remuneration for the year 2026

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda 8 To consider any other matters (if any)

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

(5) Vote of the proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the shareholders.

(6) In case I do not specify the authorization, or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my/our behalf as the Proxy deems appropriate.

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respect except for vote of the Proxy which is not in accordance with this Proxy Form.

Sign Proxy Grantor
 (.....)

Sign Proxy Holder
 (.....)

Sign Proxy Holder
 (.....)

Sign Proxy Holder
 (.....)

Remark

1. The shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
2. In case there is any further agenda apart from specified above brought into consideration in the meeting, the Grantor may use the Regular Continued Proxy Form B as attached.

REGULAR CONTINUED PROXY FORM B

Authorization on behalf of the Shareholders of Proud Real Estate Public Company Limited at the 2026 Annual General Meeting of Shareholders, scheduled on April 23, 2026, at 14:00 hours, via electronic media, or as may be rescheduled to another date, time, location, and method.

Agenda No. Subject

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda No. Subject

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda No. Subject

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda No. Subject

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda No. Subject

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda No. Subject: **Election of directors (continues)**

Name of Director

- Approve Disapprove Abstain

Name of Director

- Approve Disapprove Abstain

Name of Director

Approve Disapprove Abstain

PROXY FORM C
(FOR FOREIGN SHAREHOLDER APPOINTING CUSTODIAN IN THAILAND)
According to Regulation of Department of Business Development
Re: Form of Proxy (No.5) B.E. 2550



Written at
DateMonthYear.....

(1) I / We Nationality
with address at Road Sub-district
District Province Postal Code.....

As a custodian for.....
Being a shareholder of Proud Real Estate Public Company Limited Holding the total amount
of shares with the voting right of..... votes as follows:

- Ordinary share..... shares with the voting right of.....votes
Preferred share..... shares with the voting right of.....votes

(2) Do hereby appoint either one of the following persons:

(1)..... AgeYear
with address at..... Road Sub-district
District Province Postal Code.....

or

(2)..... AgeYear
with address at..... Road Sub-district
District Province Postal Code.....

or

(3) Mr. Anuwat Maytheewibulwut Age 74 Year, Position Independent Director
with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903 Soi :
Sub-district Lumphini District Pathum Wan Province Bangkok
Postal Code.....10330.....or

(4) Mr. Sutep Dechruga Age 69 Year, Position Independent Director
with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903 Soi :
Sub-district Lumphini District Pathum Wan Province Bangkok
Postal Code.....10330.....or

(5) Ms. Anchalee Bunsongsikul Age 55 Year, Position Independent Director with address at No. 548, One City Centre Building, 19th Floor, Unit No. 1902-1903 Soi Sub-district Lumphini District Pathum Wan Province Bangkok Postal Code 10330

As only one of my/our proxy to attend and vote on my/our behalf at **the 2026 Annual General Meeting of Shareholders, scheduled on April 23, 2026, at 14:00 hours, via electronic media**, or as may be rescheduled to another date, time, location, and method.

(3) I/We authorize my/our Proxy to cast the votes according to my/our intentions as follows:

- The voting right in all the voting shares held by us is granted to the proxy.
 - The voting right in part of the voting shares held by us is granted to the proxy as follows:
 - Ordinary share.....shares with the voting right of votes
 - Preferred share.....shares with the voting right of votes
- Total votes

(4) I/We authorize my/our Proxy to cast the votes according to my/our intentions as follows:

Agenda 1 To acknowledge the Minutes of the 2025 Annual General Meeting of Shareholders

(This agenda item is for acknowledgment only. It therefore does not require approval by a resolution of the shareholders' meeting.)

Agenda 2 To acknowledge the report of Board of Directors and operating results for the year ended December 31, 2025

(This agenda item is for acknowledgment only. It therefore does not require approval by a resolution of the shareholders' meeting.)

Agenda 3 To consider and approve the financial statements for the year ended December 31, 2025

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:

Approve Disapprove Abstain

Agenda 4 To consider and approve the allocation of the net profit as a legal reserve and dividend payment

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda 5 To consider and approve the election of directors in replacement of those retiring by rotation

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Appointment of the entire committee
 - Approve Disapprove Abstain
 - Appointment of individual directors

Name of Director **Mr. Pitak Pruittisarikorn**

Approve Disapprove Abstain

Name of Director **Ms. Anchalee Bunsongsikul**

Approve Disapprove Abstain

Name of Director **Mr. Anucha Sihanatkathakul**

Approve Disapprove Abstain

Name of Director **Mr. Pasu Liptapanlop**

Approve Disapprove Abstain

Agenda 6 To consider and approve the determination of the directors' remuneration for the year 2026

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda 7 To consider and approve the appointment of auditors and the determination of their remuneration for the year 2026

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

Agenda 8 To consider any other matters (if any)

- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve Disapprove Abstain

(5) Vote of the proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the shareholders.

(6) In case I do not specify the authorization, or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my/our behalf as the Proxy deems appropriate.

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respect except for vote of the Proxy which is not in accordance with this Proxy Form.

Sign Proxy Grantor
(.....)

Sign Proxy Holder
(.....)

Sign Proxy Holder
(.....)

Sign Proxy Holder
(.....)

Remark

1. This Proxy Form C shall be applicable only for the Shareholders listed in the share register book as the foreign investors appointing the Custodian in Thailand.
2. The following documents shall be attached with this Proxy Form:
 - (1) Power of Attorney from a shareholder authorizing a custodian to sign the Proxy Form on behalf of the shareholder.
 - (2) Letter certifying that the person signing the Proxy Form is authorized to engage in custodian business.
3. The shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
4. In case there is any further agenda apart from specified above brought into consideration in the meeting, the Grantor may use the Regular Continued Proxy Form C as attached.

REGULAR CONTINUED PROXY FORM C

Authorization on behalf of the Shareholders of Proud Real Estate Public Company Limited at the 2026 Annual General Meeting of Shareholders, scheduled on April 23, 2026, at 14:00 hours, via electronic media, or as may be rescheduled to another date, time, location, and method.

- Agenda No. Subject
- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve votes Disapprove votes Abstain..... votes

- Agenda No. Subject
- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve votes Disapprove votes Abstain..... votes

- Agenda No. Subject
- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve votes Disapprove votes Abstain..... votes

- Agenda No. Subject
- (a) The Proxy is entitled to cast the votes on my/our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my/our following instruction:
 - Approve votes Disapprove votes Abstain..... votes

- Agenda No. Subject: **Election of directors (Continues)**

Name of Director

Approve votes Disapprove votes Abstain..... votes

Name of Director

Approve votes Disapprove votes Abstain..... votes

Name of Director

Approve votes Disapprove votes Abstain..... votes

Name of Director

Approve votes Disapprove votes Abstain..... votes

Name of Director

Approve votes Disapprove votes Abstain..... votes

Name of Director

Approve votes Disapprove votes Abstain..... votes

Name of Director

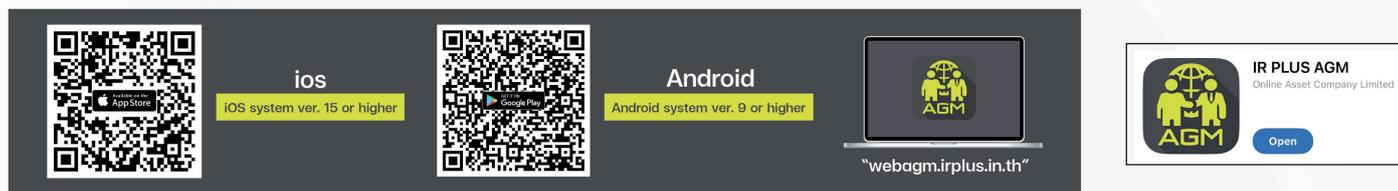
Approve votes Disapprove votes Abstain..... votes

IR PLUS AGM

Electronic-Annual General Meeting (E-AGM)

1. Download and Install application "IR PLUS AGM"

From App Store (Support since iOS 15) and Google Play Store (Support since Android 9)



Or attend the meeting via the Web App "webagm.irplus.in.th" on Google without an application or program installed.

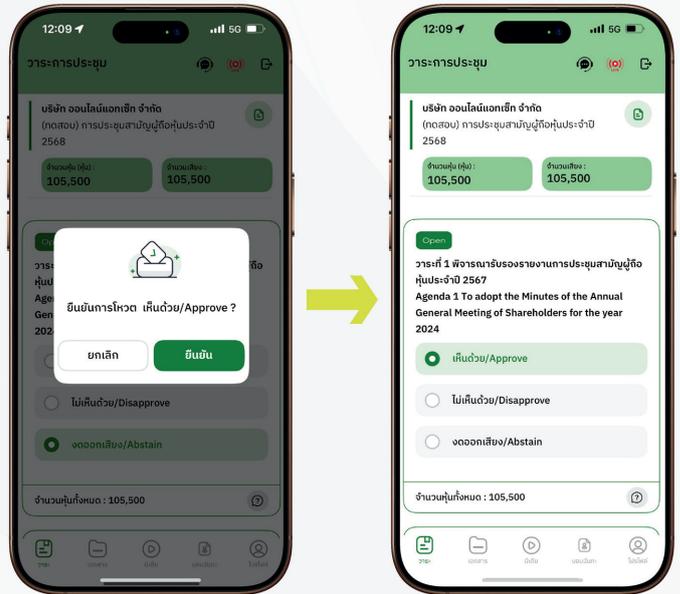
2. Identity verification process (KYC)

- Select the company you want to attend the meeting. And select the status of the user, then Login to access the system with the ID card number of the shareholders.
- Please insert personal data, upload your photo of the ID card, and then take a photograph of the shareholder holding the ID card for identity verification.
- Fill up the OTP received from the system via selected channels (text or e-mail)
- The system will notify the result of identity verification (KYC) as "Approve" or "Disapprove" In case of Disapprove, the shareholder must proceed with the KYC procedure again.
- Set up the Pin code for attend the meeting.



3. How to vote.

The system will Default vote "Agree" on every agenda that can change the vote result "Disagree" or "Abstain" Then press the bottom confirms to confirm. The system Will change the voting result immediately. As shown in the picture.



4. Asking question, Text format and VDO Call format

🗣️ In case, Asking questions via VDO Call

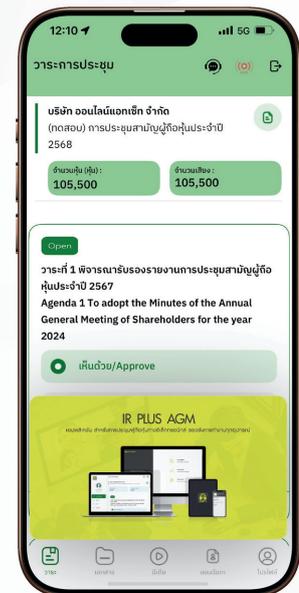
Click 🗣️ that shown on your screen, then type the question. Then wait for the staff will get back to you.

❓ In case, Asking questions via Text

Click ❓ that shown in every agenda to send questions to be asked in that agenda. You can ask a question in the system at any time until the agenda is closed.

5. Other Menu

- 📄 : Document
- 🎥 : Media or VDO Presentation
- 📄 : Proxy *Incase Provide proxy to independent directors only.
This must be completed 1 day prior the meeting date
- 👤 : Profile
- 🚪 : Log out ****When you confirm to log out the meeting
Your vote will eliminate from the vote base immediately.**
- 📺 : Live stream



If you encounter problems in the use please contact : IR PLUS AGM Call Center
Call : 02-023-8800 ext. 2 Office hours : 09:00 a.m. to 5:00 p.m. Monday to Friday



Add Line id : @irplusagm
Or scan QR Code to report a problem using the system to get help quickly

Procedure for Submitting Questions in Advance Regarding the Shareholders' Meeting

The Board of Directors has deemed it appropriate to provide shareholders with the opportunity to submit comments or questions related to the shareholders' meeting in advance of the meeting date. Shareholders may submit their questions to the Company through the following channels:

1. Shareholders submitting questions are kindly requested to provide the following information:
 - Full name, address, telephone number, and email address (if applicable) where the Company can contact you.
 - The question or comment to be raised, along with any supporting documents or information (if applicable).
2. Channels for Submitting Questions:
 - Email: Comsec@proudrealstate.co.th
 - Postal mail to the following address:
Company Secretary Office, Proud Real Estate Public Company Limited
No. 548 One City Center Building, 19th Floor, Unit No. 1902-1903
Ploenchit Road, Lumpini, Pathum Wan District, Bangkok
3. Period for Submitting Questions:

The Company invites shareholders to submit questions regarding the shareholders' meeting starting from now, with the deadline for submission being no later than April 17, 2026.
4. The Company Secretary Office will collect the submitted questions and forward them to the Board of Directors for consideration. The responses to these questions will be provided during the shareholders' meeting.

Personal Data Processing Form for Shareholders

Proud Real Estate Public Company Limited ("the Company") respects the right to privacy and places great importance on the protection of personal data related to individuals who engage in transactions or have business dealings with the Company. In order to ensure that you are confident that your personal data, which the Company collects, will be used for its intended purposes and in accordance with the Personal Data Protection Act B.E. 2562, for the 2026 Annual General Meeting of Shareholders, the Company would like to inform you of the details regarding the processing of your personal data, as follows:

1. Details of the Data Controller

Name:	Proud Real Estate Public Company Limited
Contact Address:	No. 548 One City Centre Building, 19 th Floor, Unit No. 1902-1903, Ploenchit Road, Lumpini, Pathum Wan District, Bangkok, 10330
Contact for Data Protection Officer (DPO):	Email: dpo@proudrealestate.co.th Phone: 02-035-0999 Website: www.proudrealestate.co.th

2. Personal Data Collected

The Company collects your personal data for the purpose of organizing the 2026 Annual General Meeting of Shareholders and for shareholder participation in the meeting. The data collected includes your name, surname, address, telephone number, ID card number or passport number, bank account number, email address, fax number, securities holder registration number, and information related to shares, as well as electronic traffic data in the case of holding the meeting via electronic media.

Additionally, the Company will record still images, motion pictures, and broadcast audio and visual recordings during the meeting. The video recording of the meeting will also be published on the Company's website for legitimate purposes and for the benefit of shareholders.

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

548 One City Centre Building, 19th Floor,
Ploenchit Road, Lumpini, Pathum Wan, Bangkok 10330
Tel.: 02 035 0999 Fax: 02 035 0998

3. Source of Collected Personal Data

The Company collects personal data directly from the data subject, and from other sources, including the securities registrar or the Thailand Securities Depository (TSD), which is the securities registrar of the Company.

4. Purpose of Collecting and Processing Data

The Company requires you to submit a photograph and/or a copy of your ID card to verify your identity. The personal data on the ID card may contain sensitive information, such as religion. Since the Company does not intend to collect sensitive personal data, we kindly ask that you cover or obscure that part of the ID card before submitting a copy to the Company.

The Company will collect, use, and/or disclose your personal data only as necessary for legitimate purposes or where there is a legal basis to do so. This may include fulfilling legal obligations (such as calling and conducting the shareholders' meeting, identity verification, sending related documents, and other actions to comply with the law, such as the Public Limited Companies Act B.E. 2535, the Civil and Commercial Code, and other relevant laws) or conducting necessary activities under the legitimate interests of the Company or other individuals or legal entities. These activities may include preparing meeting reports, broadcasting the meeting's audio and video, recording still and motion pictures for use as evidence of the meeting, publishing information through print and electronic media, ensuring security, and any other necessary activities while respecting your fundamental rights regarding personal data and not exceeding the scope that you could reasonably expect.

5. Disclosure of Personal Data

The Company may need to disclose the personal data of data subjects to other individuals, legal entities, or relevant authorities as required by law and in accordance with good corporate governance principles. This is being done to facilitate the Company's operations and to provide services to data subjects in line with the purposes outlined in this notice.

In disclosing personal data to these parties, the Company will ensure that such parties maintain the confidentiality of the personal data and do not use it for purposes other than those defined by the Company.

PROUD REAL ESTATE PUBLIC COMPANY LIMITED

6. Retention Period and Data Security

The Company will retain your personal data for as long as necessary while you remain a shareholder of the Company, or for the duration required to achieve the relevant purposes. If required by law, the Company may retain the data for a period of up to 10 years. The Company will implement appropriate measures to delete or destroy your personal data, or anonymize it when it is no longer necessary or after the retention period has ended.

7. Rights of the Data Subject

- (1) The right to access and obtain a copy of personal data concerning oneself, or to request disclosure of the sources of personal data that the individual did not consent to.
- (2) The right to object to the collection, use, or disclosure of personal data concerning oneself.
- (3) The right to request the deletion or destruction of personal data, or to make the data anonymized so that it can no longer identify the data subject.
- (4) The right to request the suspension of the use of personal data.
- (5) The right to withdraw consent for the processing of personal data that has been previously consented to. Withdrawal of consent does not affect the lawfulness of data processing based on consent prior to withdrawal.
- (6) The right to request the correction of personal data to ensure its accuracy.
- (7) The right to request the transfer of personal data.

You can contact the Company's Data Protection Officer to exercise any of the rights mentioned above by sending a request via email at dpo@proudrealestate.co.th, by phone at 02-035-0999, or by reviewing additional details and forms for exercising your rights on the Company's website at www.proudrealestate.co.th.